

RICE UNIVERSITY'S
BAKER INSTITUTE
FOR PUBLIC POLICY

2017

ANNUAL REPORT



This annual report covers the activities of the institute for fiscal year 2017 from July 1, 2016, to June 30, 2017.

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- 6** *research centers*
- 8** *research programs*
- 55** *fellows, scholars and research staff*
- 81** *Rice faculty and affiliated scholars*
- 101** *events*
- 124** *blog posts*
- 133** *student interns*
- 166** *classes taught*
- 201** *countries reached on the web*
- 228** *publications*
- 18,973** *media citations*
- 26,642** *followers on social media*

Rice University's Baker Institute for Public Policy is a nonprofit, nonpartisan think tank in Houston, Texas. The institute produces independent research on domestic and foreign policy issues with a focus on providing decision-makers in the public and private sectors with relevant and timely policy assessments and recommendations.

By bringing statesmen, scholars and students together, the institute broadens the content and reach of its policy assessments and recommendations, and provides an open forum for debate and discussion.

The institute educates students on public policy issues and related subjects by offering courses at Rice University and sponsoring student intern and mentoring programs at home and abroad.

Honorary Chair's Message



04.13.17 *Former Secretary of State James A. Baker, III, presents humanitarian Marguerite Barankitse with the James A. Baker III Prize for Excellence in Leadership for her commitment to the prevention of violence and genocide and to the stabilization of Burundi.*

On March 31, 1993, I gave a speech at Rice University outlining my vision for the James A. Baker III Institute for Public Policy. I spoke about the deep need in our country for thoughtful ideas to guide and inspire action, and the ways I hoped the Baker Institute would achieve this goal.

Twenty-five years ago, it would have been hard to imagine the institute coming as far as it has, as fast as it has. Every year since that speech, the Baker Institute has grown broader in scope, deeper in analysis, and more dynamic in the ways it engages with stakeholders. Drawing on Houston's unique comparative advantages, the institute has exceeded expectations in offering valuable analysis on the most important policy challenges of our time. This was demonstrated again this year by the institute's ranking as one of the world's top five university-affiliated think tanks.

The institute's research continues to grow in the important subject areas we have addressed since day one, as well as in new ones. An exciting example of this growth is the institute's newly established Presidential Elections Program, which will be wholly unique in the study of modern presidential electoral politics and campaigns. The program comes at an important time. As someone who has been involved in a number of presidential races, I can say without question that this program will be a valuable resource for stakeholders of all political parties to better understand and respond to the changing dynamics of American politics.

The Baker Institute has evolved a great deal over the past quarter century, and in the years ahead we will continue to seek new opportunities to make a difference in guiding policymaking and political dialogue through trustworthy research. Our founding principle of nonpartisan, data-driven policy analysis has served us well over the years, and will continue to guide and differentiate the institute. We believe the future is bright.

As we plan for the Baker Institute's 25th anniversary in 2018, we hope you will continue to be involved in this meaningful journey.

*The Honorable James A. Baker, III
Honorary Chair*

11.15.16 *Ambassador Edward P. Djerejian discusses the complex political landscape of the Middle East at an exclusive event for Roundtable members.*



At a time when our nation and the world face major challenges and debates assail our institutions, Rice University's Baker Institute for Public Policy is more relevant than ever. Our steady commitment to our comparative advantages enables us to lend a respected voice to key domestic and foreign policy issues.

Thus, it is with much satisfaction that I report to you on the wealth of accomplishments of our past 12 months. The institute featured prominent speakers, research workshops and conferences. We launched a new Center for Public Finance to address national and local tax and fiscal policy, and an innovative program to study presidential elections. We recruited fellows in energy, health and drug policy, and we developed new research agendas. Our engagement with Rice students is solidly established through internship and other opportunities, as well as the numerous courses taught by our fellows, including those for the Master of Global Affairs program. Last but not least, the institute is fully committed to Rice University's recovery policies following Hurricane/Tropical Storm Harvey.

Looking forward, our center and program directors were tasked with defining a five-year road map for the institute's research, which I am pleased to report was approved by our board of advisors.

2018 will mark the Baker Institute's 25th anniversary commemoration centered around the theme "A Quarter of a Century – Making History." Our goal is to lay a strong foundation for the institute's next 25 years with a series of programs and events that will culminate with a gala in the fall. We very much hope to celebrate this important milestone with you.

We can all be proud to have built an institute that is ranked as one of the very top university-affiliated think tanks in the world and that impacts our nation's policy discourse. Allow me to express my profound gratitude to you, the members of our board of advisors, donors, researchers, students, staff and the Rice and Houston communities. Without each of you, the institute would not have received these laurels and we are honored by your participation, commitment and support.

The Honorable Edward P. Djerejian
Director



11.29.16 *The Baker Institute and Rice University's Politics, Law & Social Thought Program examine the rise of populist movements in Europe and the United States.*

RESEARCH CENTERS

Center for Energy Studies

- Electricity Policy
- Energy and Environment
- Global Natural Gas
- Unconventional Resources
- Global Oil
- Energy Access and Geopolitics

Center for Health and Biosciences

- Domestic Health Policy Analysis
- Global Health
- Biomedical Research

Center for the Middle East

- Conflict Resolution and U.S.
Foreign Policy
- Women's Rights in the Middle East
- Political Economy of the Arab Gulf
- Islamist Movements
- U.S.–Iran Relations
- Pluralism and Inclusion

Center for Public Finance

McNair Center for Entrepreneurship
and Innovation

Mexico Center

- The U.S.–Mexico Border
- Energy
- The Rule of Law
- Trade and Economics

RESEARCH PROGRAMS

China Studies

Drug Policy

International Economics

Latin America Initiative

Presidential Elections

Religion and Public Policy

Science and Technology Policy

Space Policy

STUDENT PROGRAMS

Baker Institute Student Forum

French Institute of International Relations

Jesse Jones Leadership Center Summer in
D.C. Policy Research Internship Program

Moscow Summer Intern Program

Urban Lab: Middle East

LECTURE SERIES

Director's Lecture Series

McLarty Lecture Series

M.D. Anderson Medicine, Research and
Society Policy Issues Series

Shell Distinguished Lecture Series

Vecinos Lecture Series

AWARDS AND OTHER HONORS

Linda Capuano

Elected to serve a second term on Peak Reliability's board of directors and as chair of its governance committee

Elected emeritus advisor to the board of directors, Produced Water Society

Kristian Coates Ulrichsen

Appointed to the Committee on Academic Freedom, Middle East Studies Association of North America

Edward P. Djerejian

Order of Honor, Republic of Armenia

Vivian Ho

*Healthcare Advocacy Award, Doctors for Change
Outstanding Article of the Year Award, Agency for Healthcare Research and Quality
Healthcare Cost and Utilization Project*

Peter Hotez

2017 Distinguished Achievement Award, B'Nai B'rith International

2017 John P. McGovern Award, American Medical Writers Association

Named Chadwick Memorial Lecturer, Royal Society of Tropical Medicine and Hygiene

Named one of Fortune magazine's "34 Leaders Who Are Changing Health Care"

2017 Carlos Slim Foundation Health Award

Michael Maher

Selected to the board of directors, Association of Rice Alumni

Kenneth B. Medlock III

Named distinguished fellow, Institute of Energy Economics, Japan

Francisco J. Monaldi

Appointed nonresident fellow, Center for Global Energy Policy; senior adjunct researcher, School for International and Public Affairs; and member of the Committee on Extracative Industries, Center on Sustainable Investment, Columbia University

Quianta Moore

Named member of Mayor Sylvester Turner's Task Force on Equity

SCHOLARSHIPS

Aaron Huang '18

*Gilman International Scholar
Thomas R. Pickering Fellowship*

Mishi Jain '17

Truman Scholar

2016–2017 FELLOW/SCHOLAR–TAUGHT COURSES

ARCH 412	Advanced Seminar in Architecture	ECON 343	Corporate Finance
ARCH 433	The Cullinan Seminar	ECON 355	Financial Markets
ARCH 501	Core Design Studio I	ECON 365	World Economic History
ASIA 489	Chinese Politics	ECON 437	Energy Economics
BIOC 310	Independent Research for Biochemistry & Cell Biology	ECON 439	Advanced Topics in Law & Economics
BIOC 447	Biology & Medicine	ECON 452	Religion, Ethics & Economics
BIOC 447	Experimental Biology & the Future of Medicine	ECON 481	Health Economics
BIOC 588	Cellular Interactions	ECON 483	Public Finance
BIOC 611	Research Seminar in Biochemistry & Cell Biology	ECON 484	Public Economics
BIOC 800	Biochemistry & Cell Biology Graduate Research	ECON 502	Macroeconomics
BIOE 510	Seminar in Tropical Medicine	ECON 502	Macroeconomics
BUSI 463	Foundations of Entrepreneurship: Strategy & Funding	ECON 502	Macroeconomics
CEVE 302	Sustainable Design	ECON 547	Advanced Topics in Energy Economics
CEVE 310	Principles of Environmental Engineering	ECON 565	Health Economics
CEVE 406	Intro to Environmental Law	ECON 601	Energy Economics I
CEVE 510	Principles of Environmental Engineering	ECON 602	Microeconomics of the Energy Sector
CEVE 536	Environmental Biotechnology & Bioremediation	ECON 604	Energy Economics II
COMP 215	Intro to Program Design	ECON 605	Taxation in the Energy Sector
COMP 390	Computer Science Projects	ECON 608	Risk Management in the Energy Industry
COMP 427	Intro to Computer Security	ESCI 103	Field Trips for the Earth
COMP 435	Election Systems, Technologies & Administration	ESCI 201	The Science Behind Global Warming
COMP 590	Computer Science Projects	ESCI 506	Carbonate Depositional Systems
EBIO 340	Global Biogeochemical Cycles	ESCI 516	Seminar — Topics on Carbonates: Reef & Global Change
ECON 270	Ecosystem Management	ESCI 580	Pitching Your Science
		FILM 339	Trends in Cuban Culture
		FREN 305	Literary & Cultural Analysis
		FREN 453	Immigration & Citizenship
		FWIS 113	Race, Policy & Racial Change in America
		FWIS 147	America through French Eyes
		GLBL 501	Global Systems I
		GLBL 502	Institutions & Development
		GLBL 513	International Cooperation

10.28.16 *Students from the Master of Global Affairs Program meet with General Electric CEO Jeffrey R. Immelt prior to a discussion on global competitiveness and the Texas economy.*



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|----------|---------------------------------------------------------|----------|-------------------------------------------------|
| GLBL 514 | The Middle East Cauldron & United States Policy | POLI 530 | Approaches to American Government |
| GLBL 519 | Master of Global Affairs Internship | POLI 568 | Comparative Political Institutions |
| GLBL 520 | Master of Global Affairs Capstone | POLI 591 | Directed Reading Methodology |
| GLBL 521 | Directed Reading in Global Affairs | POLI 592 | Directed Reading Methodology |
| GLBL 541 | Energy Policy | POLI 593 | Directed Reading in American Politics |
| GLBL 542 | International Macroeconomic Policy | POLI 594 | Directed Reading in American Politics |
| HIST 351 | America Since 1945 | POLI 595 | Directed Reading in International Relations |
| HIST 359 | The U.S. in the 20th Century World | POLI 596 | Directed Reading in International Relations |
| HIST 436 | America in the Middle East | POLI 597 | Directed Reading in Comparative Politics |
| HIST 536 | America & the World | POLI 598 | Directed Reading in Comparative Politics |
| HONS 470 | Rice Undergrad Scholars Program | POLI 599 | Teaching Political Science |
| HUMA 371 | Poverty, Justice & Human Capabilities | POST 201 | Baker Institute Intro to Public Policy |
| LASR 158 | Intro to Latin American Studies | RELI 223 | Qur'an & Commentary |
| MGMT 641 | Entrepreneurial Strategy | RELI 356 | Major Issues in Contemporary Islam |
| MGMT 764 | Entrepreneurship Lab: Energy | RELI 384 | Pilgrimage & Crusade |
| MGMT 766 | Entrepreneurship Lab: Health Care | RELI 441 | Magic & Popular Religion |
| MGMT 970 | Operations Strategy | RELI 442 | Classical & Contemporary Arabic Texts |
| MLSC 701 | Capstone II | RELI 530 | Pedagogy Practicum |
| NSCI 511 | Science Policy & Ethics | RELI 536 | Christianity & Islam in Africa |
| POLI 211 | Intro to International Relations | SOCI 380 | Social Theory |
| POLI 212 | Intro to Comparative Politics | SOCI 394 | Human Development in Global & Local Communities |
| POLI 238 | Politics of Developing Nations | SOCI 438 | Family Seminar |
| POLI 305 | Directed Reading I | SOCI 526 | Contemporary Theory |
| POLI 306 | Directed Reading II | SOCI 582 | Quantitative Data Analysis I |
| POLI 330 | Minority Politics | SOCI 611 | Crafting a Dissertation |
| POLI 332 | Urban Politics | SPP0 477 | Cuban Baseball |
| POLI 337 | Public Policy | | |
| POLI 373 | War & Politics | | |
| POLI 420 | Election Systems | | |
| POLI 459 | Sex, Gender & Political Representation in Latin America | | |
| POLI 501 | Social Scientific Thinking II | | |

As the market struggled to maintain oil prices while U.S. shale production rebounded, the **Center for Energy Studies** (CES) analyzed data, government policy and geopolitics to understand the ramifications for industry, policymakers and energy consumers. The center's policy studies, briefs, commentaries, conferences and engagement with industry and government were instrumental in the CES maintaining its No. 2 ranking among the world's energy and natural resource policy think tanks.

The center added three new fellows in fiscal year 2017: **Gabriel Collins**, Baker Botts Fellow in Energy & Environmental Regulatory Affairs; **Christopher Smith**, Advisory Board Fellow in Energy Studies; and **Adrian Duhalt**, Postdoctoral Fellow in Mexico Energy Studies.

A major initiative for the CES was a series of energy briefs for the Trump administration. The reports provided guidance on energy policy, policy toward the hydrocarbon sector in Latin America, the U.S.-Saudi relationship and challenges limiting the beneficial use of produced water from oil and gas operations.

Kenneth B. Medlock III, the James A. Baker, III, and Susan G. Baker Fellow in Energy and Resource Economics and

senior director of the CES, co-authored a major study on "Electricity Reform and Retail Pricing in Texas" with Rice faculty scholar **Peter Hartley** and nonresident scholar **Olivera Jankovska**. The report determined that "deregulation" of electricity generation in Texas led to improvement in company and market efficiency to the benefit of retail electricity customers.

Medlock continued his analysis of the U.S. shale revolution by publishing studies, co-authored with CES fellows and other experts, on the employment impacts of upstream oil and gas investment in the U.S. and on the ability of shale producers to scale-up development activity.

Jim Krane, the Wallace S. Wilson Fellow in Energy Studies, focused on the challenges faced by Middle East oil and gas producers and governments in the new low price environment. Among other research, he assessed how Middle East nations are under pressure to reduce energy subsidies for their citizens as growing domestic energy consumption erodes the countries' ability to export oil. Krane, with co-author Gabriel Collins, also examined evolving U.S. military guarantees for Gulf oil security in light of growing U.S. shale production and falling U.S. imports from the Middle East.

03.16.17 *Experts from the Center for Energy Studies and the Institute for Energy Economics, Japan, address the shifting patterns of energy use in Asia and the consequences for global energy markets.*



Mexico's ongoing rollout of its energy reforms and Venezuela's collapsing economy and oil sector were focus areas for **Francisco J. Monaldi**, Fellow in Latin American Energy Policy. He also assessed the role of state-owned oil companies in Latin America and the policies needed to improve the outlook for the region's oil sector.

In conjunction with the Groundwater Protection Council, energy technology fellow **Linda Capuano** held regional workshops with the U.S. Department of Energy (DOE), state regulators and industry experts to assess the steps needed to increase the beneficial use of produced water.

Gabriel Collins' research portfolio currently focuses on legal, environmental and economic issues relating to water, including the food-water-energy nexus; unconventional oil and gas development; and the intersection between commodity markets and a range of environmental, legal and national security issues in the U.S., China, Russia and Europe. His innovative analysis incorporates insights from sources in China, Russia and Mexico.

Christopher Smith, who joined the CES after three years of service as the assistant secretary for fossil energy at the DOE,

will work on energy poverty and energy resource development in developing nations, particularly in Africa. He will also expand on his interests in carbon markets and energy transitions and how policy can address concerns of local communities adversely affected by shifts in energy use patterns. This research will build on previous work Smith spearheaded at the DOE.

The CES continued to expand its reach through its blog on Forbes.com, media outreach, and presentations at industry and government conferences. Senior Program Advisor **Michael Maher**, nonresident fellow **Anna Mikulska** and Krane were major blog contributors, writing on topics including climate change policy and the energy policies of the new administration. CES experts were cited more than 4,000 times in the media between July 2016 and June 2017.

The second cohort of over 20 students in the **Masters of Energy Economics** program, co-sponsored by the CES and the Department of Economics at Rice University, completed their degrees in summer 2017, and the third cohort started in August. The CES currently supports the research of five Ph.D. students and three postdoctoral experts.



09.13.16 Economist and environmental expert Woodrow W. Clark II presents his work on developing smart green cities to mitigate the effects of climate change.



02.22.17 BP's Mark Finley chats with audience members after his presentation on some of the key issues that will shape energy supply and demand through 2035.



04.03.17 His Excellency Anders Fogh Rasmussen, former NATO secretary general and former prime minister of Denmark, signs copies of his book at a CES event on America's role in the pursuit of freedom.

“The shifting nature of economic, population, and energy demand growth presents new challenges for global market participants, opens significant new opportunities, and portends new geopolitical stresses.”

— Kenneth B. Medlock III
Senior Director, Center for Energy Studies



05.11.17 A reporter from CNN interviews fellow Jim Krane (right) on Dubai's investments in solar energy and other renewable energy sources.



06.15.17 Richard Fontaine, president of the Center for New American Security, discusses the Trump administration's approach to foreign policy.



03.07.17 CES research on water as an economic good is discussed at a member-exclusive Roundtable event.



04.25.17 Energy fellow Gabriel Collins (left) talks to Roundtable members during a reception at the annual Spring Dinner.



05.02.17 Mike Hankey, U.S. consul general in Dhahran, Saudi Arabia, describes the goals of Saudi Arabia's Vision 2030 plan and its impact on foreign companies.



06.08.17 The Center for Energy Studies, together with Texas Monthly and Direct Energy, convenes a panel of industry experts to explore electricity market reform in Texas.

Fiscal year 2017 brought continued recognition to the **Center for Health and Biosciences** (CHB) as it expanded its scope of research on the domestic and global fronts.

In September 2016, the CHB hosted Vice President Joe Biden, who spoke to a packed house at Rice's Tudor Fieldhouse about the administration's Cancer Moonshot initiative to speed new therapies to market. The vice president's talk was part of the Medicine, Research and Society Policy Issues Series, a joint project of the CHB and The University of Texas MD Anderson Cancer Center. This event ushered in a year also highlighted by lectures and conferences on the status of the U.S. health care system and potential reforms, the presidential candidates' stances on health care, the growing phenomenon of stem cell tourism, the importance of human papillomavirus (HPV) vaccinations, and the link between food deserts – communities without reasonable access to fresh, nutritious food – and community health.

The center's **Domestic Health Policy Analysis Program** produced a number of peer-reviewed articles addressing health care system issues of national importance. **Vivian Ho**, CHB director and James A. Baker III Chair in Health

Economics, published research on regional disparities in recommended cancer care across Texas, the significant potential for accountable care organizations to lower health care costs in the private sector, and the noticeable effect of higher cigarette taxes in reducing smoking-related hospitalizations. In collaboration with nonresident fellow **Elena Marks**, she published a paper documenting the decline in uninsurance for nonelderly adults under the Affordable Care Act (ACA) in Texas; the study also found that a substantial number of low-income Texas remain uninsured because the state refuses to expand Medicaid. Ho also received a grant from the Texas Medical Center Health Policy Institute to study the growth of freestanding emergency departments. She and Associate Director **Marah Short** launched a three-year project supported by an Agency for Healthcare Quality and Research grant to study the integration of physicians and hospitals.

Health policy scholar **Quianta Moore** received two significant grants from the Houston Endowment. The first grant supports an assessment of the physical, mental and social needs of all children in the Houston Independent School District. The results will inform HISD health policy and investment decisions. The second grant, which supports a similar assessment

06.09.17 *Vivian Ho, the James A. Baker III Institute Chair in Health Economics and director of the Center for Health and Biosciences, meets audience members following her presentation on the status of the U.S. health care system.*



of Houston's Third Ward residents, will inform redevelopment strategies for the community. Moore, a physician and lawyer, also published multiple works on the ethics and legal challenges associated with molecular autopsies.

As income inequality rises in the U.S., some advocates are pressing for an increase in the minimum wage or a government-funded basic income to help the poorest Americans. **Farhan Majid**, the new L.E. and Virginia Simmons Fellow in Health and Technology for the **Global Health Program**, studied these policy mechanisms in a global context to measure their effectiveness in improving population health. He published an article analyzing the effects of minimum wage policies on the early life health of children in more than 50 low- and middle-income countries. Majid also studied the prevalence of HIV in Malawi and the health impacts of a Peruvian government national conditional cash transfer program.

The Baker Institute's fellow in disease and poverty, **Peter Hotez**, and **Kirstin Matthews**, fellow in science and technology policy, have continued to raise awareness about neglected tropical diseases and the steps policymakers can take to combat them. Hotez published numerous academic papers highlighting

the inverse relationship between parasitic worm infections and human development.

The **Biomedical Research Program**, led by Matthews, published an analysis of the state "right to try" laws and their impact on patient access and health. Matthews continues to publish on cord blood stem cells with contributing expert **Monica Matsumoto**. In collaboration with nonresident scholar **Ana Iltis**, Matthews examined stem cell tourism and the FDA's challenge of protecting the public while allowing speedy access to innovative new therapies.

Hagop Kantarjian, chair of the Department of Leukemia at The University of Texas MD Anderson Cancer Center and a Baker Institute health policy fellow, continued to challenge the sky-high prices of cancer drugs and offered strategies to curb them, such as countering pharmaceutical industry efforts to delay the release of affordable generic drugs in the United States. Kantarjian also published commentaries advocating for health care as a human right and maintaining that the ACA, with some revisions, is the best means of guaranteeing health care for all Americans.



09.16.16 Vice President Joe Biden announces the rollout of trials.cancer.gov, a user-friendly website that offers patients up-to-date information about clinical trials across the nation.



10.06.16 Farhan Majid, L.E. and Virginia Simmons Fellow in Health and Technology Policy, speaks with Roundtable members at the annual Fall Reception.



11.01.16 Quianta Moore, Fellow in Child Health Policy (right), meets Roundtable members after her presentation on the urgent need to invest in early childhood development.



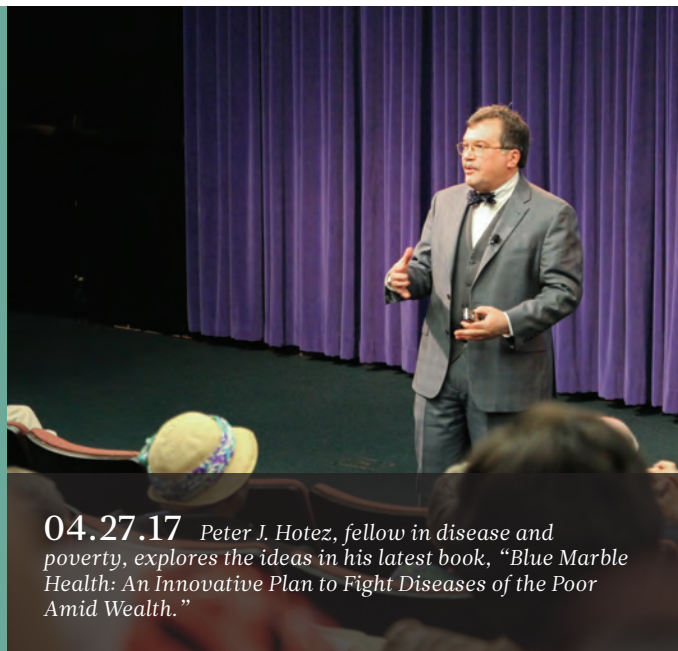
12.02.16 Leaders from the Centers for Disease Control and Prevention, Texas state government and The University of Texas MD Anderson Cancer Center discuss HPV.



09.22.16 Panelists talk to guests after a discussion on the growing availability of unproven stem cell therapies.

“The ACA was designed to be budget neutral for the federal government. A Republican alternative that is equally successful in covering so many individuals will require careful thought on how this coverage can be paid for without adding to the federal debt.”

— Vivian Ho
Director, Center for Health
and Biosciences



04.27.17 Peter J. Hotez, fellow in disease and poverty, explores the ideas in his latest book, “Blue Marble Health: An Innovative Plan to Fight Diseases of the Poor Amid Wealth.”



05.05.17 Health economics chair Vivian Ho, left, moderates a discussion on the challenges of Obamacare for insurers and hospitals.

Conflicts, terrorism, geopolitical rivalries, and political and economic breakdowns are reshaping the Middle East. To address the region's major questions, the **Center for the Middle East (CME)** provides comprehensive research and recommendations for decision-makers in the U.S. and abroad.

Over the past year, **Ambassador Edward P. Djerejian**, director of the institute, outlined the Trump administration's challenges and opportunities in the region, and offered recommendations on policy directions. He hosted a conference on U.S. policy toward Syria, which resulted in a report on American priorities and policy options for the conflict. The ambassador also outlined a coherent strategy for defeating radical jihadist terrorism, while fellows **Samih Al-Abid** and **Yair Hirschfeld** explored prospects for Israeli-Palestinian negotiations under the Trump administration.

Ambassador Djerejian teaches a Rice University graduate course on U.S. foreign policy in the Middle East.

Marwa Shalaby, Fellow for the Middle East and director of the **Women's Rights in the Middle East Program**, published on the role of women in Middle Eastern electoral politics. The program has

continued its long-term, multi-country data project on regional governance and elections, presenting findings at regional and international academic institutions.

Shalaby serves as the principal investigator of a two-year project on pluralism and political participation in the Middle East. Co-principal investigators **Kristian Coates Ulrichsen** and **A. Kadir Yildirim** lead teams of experts examining the region's economic and religious inclusiveness, respectively. This major project is supported by a generous grant from the Carnegie Corporation.

Coates Ulrichsen has been a frequent commentator this year on developments in the Persian Gulf. In addition to numerous research reports, briefs and articles on Gulf political economy and security, he continues to organize and lead quarterly training sessions at the U.S. Foreign Service Institute for U.S. diplomats and government employees involved with the Persian Gulf. His book, "The United Emirates: Power, Politics and Policymaking," was published in winter 2016.

Yildirim produced briefs and reports on Islam and politics. He is writing a book on the evolution of religious parties in Western Europe and the Middle East

12.13.16 *The Center for the Middle East hosts a panel of experts to discuss key issues in Syria and possible policy options for the Trump administration. The panelists included Edward P. Djerejian, Ryan Crocker, Robert Ford, Joshua Landis, Charles Lister, Randa Slim, Andrew J. Tabler and Russian Middle East envoy Ambassador Alexander Zotov.*



to be published in 2018. He serves as the principal investigator for a two-year project supported by the Luce Foundation on religious authority in the Middle East. In October 2016, he led a conference in Houston on contemporary Turkish politics; the findings have been published in a report. His book, “Muslim Democratic Parties in the Middle East: Economy and Politics of Islamist Moderation,” was published in fall 2016.

Middle East fellow **Mohammad Ayatollahi Tabaar** completed his book, “Religious Statecraft: The Politics of Islam in Iran,” to be published in late 2017.

Joe Barnes, the institute’s Bonner Means Baker Fellow, addressed developments in the Middle East and U.S. foreign policy. His briefs and blogs covered U.S. Middle East policies.

Research scholar **Abdullah Aydogan** published a series of articles on electoral politics in the Middle East and civil-military relations. He also serves as the project manager of the center’s study on pluralism and inclusion.



09.15.16 Vali Nasr, dean of the Johns Hopkins University School of Advanced International Studies (center), and Baker Institute director Ambassador Edward P. Djerejian speak to a guest at an event on U.S. -Iran relations.



10.13.16 Author Marc Lynch, founder of the Project on Middle East Political Science, signs copies of his new book following his presentation on the Arab uprisings.

“The U.S. should get out of the business of nation-building. A society must be built from within. We should not have the hubris to believe that we can form a democracy in our own image in a foreign culture. Intelligent engagement, not isolationism, is an answer.”

— Ambassador Edward P. Djerejian
Director, Baker Institute



03.30.17 His Excellency Itamar Rabinovich, former Israeli ambassador to the U.S., signs copies of his book “Yitzhak Rabin: Soldier, Leader, Statesman” after a dialogue with Ambassador Edward P. Djerejian on the life and legacy of the late Israeli prime minister.



Thursday, January 26, 2017
James A. Baker III Hall
Rice University
Join the conversation online with #BakerMiddleEast.
Preparation supported by Shell CEO Campaign

01.26.17 Fellow Marwa Shalaby (at podium) introduces panelists at the launch of a two-year CME-Carnegie Corporation of New York project on fostering pluralism and inclusion in the MENA.



03.08.17 His Excellency Khalid A. Al Falih (right), Saudi Arabia's Minister of Energy, Industry and Mineral Resources and chairman of Saudi Aramco, and Basil Abul-Hamayel (center), CEO and president of Aramco Services Company, participate in a Baker Institute briefing on international energy policy issues.



06.05.17 Before her lecture at the Baker Institute, Kelly T. Clements (left), United Nations Deputy High Commissioner for Refugees, meets with Rice University students for a discussion on the global refugee crisis.

The **Mexico Center**'s major areas of study this year included trade, immigration and the border, issues that continue to dominate U.S.-Mexico relations and fuel controversy in both countries' presidential politics.

Center director **Tony Payan** and **Russell Green**, Will Clayton Fellow in International Economics, published a major research paper in June on the impact of the North American Free Trade Agreement on the U.S. economy, concluding that the "treaty simply does not possess the leverage to deliver a major boost or setback to the U.S. manufacturing sector." The study's release followed Payan's testimony on transnational commerce and labor flows at a Texas House Committee on International Trade hearing in the spring. The center also hosted Vanessa Rubio, Mexico's undersecretary of finance and public credit, in November for a conversation on the country's economic outlook.

The center's immigration research included studies on the economic and social impact of foreign professionals in the United States, and the factors that motivate Mexican entrepreneurs to migrate to America. Payan published the second edition of his book "The

Three U.S.-Mexico Border Wars," which explores drug trafficking, immigration and homeland security issues. His brief on realistic U.S. immigration policies was part of the institute's series of recommendations for the Trump administration. In related work, Payan and research analyst **Pamela Cruz** showed how the geographic boundaries of the U.S.-Mexico border vary among private and government entities, and covered reports of immigrant abuse by U.S. border officials.

The center continues its multi-year project on the efficacy of private and public organizations on the U.S.-Mexico border. Over the summer, Cruz and Arizona State University doctoral student Manuel Gutierrez conducted field research with the goal of identifying ways to optimize operations in the region.

In November, a major study on the rule of law issues arising from Mexico's historic energy reforms was published in a Spanish-language book. English versions of the chapters are available on the Baker Institute website. In addition, the study findings were presented at events in Mexico City and Monterrey.

Mexico's energy reform was also the focus of research by nonresident scholar **Miriam Grunstein**, who analyzed

04.10.17 *Tony Payan, director of the Baker Institute Mexico Center, testifies on transnational labor flows at a Texas House of Representatives committee hearing.*



employee training programs in the new framework of Mexico’s energy sector. Visiting scholar **Javier Martínez-Romero** studied the reform’s promise of technological innovation.

The center continues to cover Mexican politics and democracy. Nonresident scholar **Jesús Velasco** published two op-eds on the U.S.–Mexico relationship under the Trump administration. “It would be appropriate [for Mexico] to try to understand the U.S. rather than to label it and its leaders,” he wrote. “In doing so, Mexico will not only be able to make better-informed decisions, but will also teach its northern neighbors how important it is to fully understand the ‘other.’”

The Mexico Center expanded this year, welcoming three new nonresident experts: **David A. Gantz**, director emeritus of the international trade and business law program at the University of Arizona College of Law, who works on international trade and economics issues; **Gil Kerlikowske**, a former U.S. Customs and Border Protection commissioner who specializes in border issues; and **Juan Antonio Le Clercq**, a professor at the University of Las Americas in Puebla, Mexico, who focuses on corruption and impunity in Mexico. The center also hosted two young visiting scholars over the summer and a fall visiting scholar.

In May, **Adrian Duhalt** joined the center as a postdoctoral fellow in Mexico energy studies.

A number of notable events reshaped the political landscape in other parts of Latin America over the past year. Experts for the **Latin America Initiative** (LAI) analyzed the circumstances that led to President Dilma Rouseff’s impeachment in Brazil and the reelection of Daniel Ortega in Nicaragua, among other developments.

Central America’s political and economic stability continues to be of great importance to the United States. To better understand the dynamics of this region, LAI Program Director **Erika de la Garza** and **Mark Jones**, fellow in political science, assembled a team of experts to research the policymaking processes of Central American countries. The findings of the study were presented at a conference in Washington, D.C.

In October 2016, as relations between Cuba and the United States were improving, the LAI hosted a conference on the future of trade between the two countries and the island’s political outlook. Venezuela’s severe political, social and economic problems were addressed by a panel of experts at an event in March, and through commentary from various LAI experts, including **Francisco J. Monaldi**, fellow in Latin American energy policy.



08.24.16 Alan Bersin, assistant secretary for international affairs for the U.S. Department of Homeland Security, discusses the management of North American border regions.



09.23.16 Pedro Joaquín Coldwell, Mexico's secretary of energy, delivers a keynote address on the country's energy reforms.



11.01.16 At a meeting with business and government leaders, Vanessa Rubio Márquez, Mexico's undersecretary of finance and public credit, assesses recent trends in the country's economy.



11.10.16 Panelists explore impunity, corruption and other challenges for the rule of law in Mexico.



03.02.17 Francisco J. Monaldi (right), Fellow in Latin American Energy Policy, describes the economic and political turmoil in Venezuela. At left is Erika de la Garza, program director of the Baker Institute Latin America Initiative, and Alejandro Grisanti, director of Ecoanalítica.



10.27.16 Political science fellow Mark P. Jones, left, examines U.S.-Cuba relations with panelists from both countries.

“No state stands to lose more from turning the clock back on NAFTA than Texas. To do so will affect not just trade and jobs but also tourism, the ability to attract foreign students, shoppers’ willingness to visit Texas and foreign direct investment from Mexico in Texas.”

— Tony Payan
Director, Mexico Center



03.30.17 Efrén Leyva Acevedo, Mexico’s consul in Albuquerque, participates in a meeting of Mexico’s regional consuls.



05.03.17 José Antonio González Anaya, CEO of PEMEX, speaks on the future of Mexico’s petroleum industry.



05.09.17 Nonresident fellow Gil Kerlikowske discusses U.S.-Mexico relations under the Trump administration.

March 2017 marked the formal establishment of the **Center for Public Finance** (CPF), the sixth major research center at the Baker Institute. A \$3.25 million grant from the Charles Koch Foundation established the center's Dynamic Analysis Program, which will focus on the use of computational models for policy analysis. The grant will also allow the program to develop a broader range of policy analyses and to more widely disseminate the findings to policymakers and the general public. In addition, the program will work on increasing the transparency of computational modeling and begin shifting to a more open source approach when possible.

The Dynamic Analysis Program will be a collaborative effort with the Becker-Friedman Institute for Research in Economics at the University of Chicago and will work closely with the Open Source Policy Group in Washington, D.C. The CPF supports two new public finance fellows, **Joyce Beebe** and **Jorge Barro**. Barro was an economist at the University of Pennsylvania's Wharton Public Policy Initiative, and Beebe was previously an international tax director at Grant Thornton.

In May 2017, Beebe wrote a report on the policy issues influencing the development of a national paid family leave program.

In June, **John Diamond**, the Edward A. and Hermena Hancock Kelly Fellow in Public Finance and the CPF director, testified before the U.S. House Budget Committee on the important economic and fiscal benefits of pro-growth policies. In collaboration with Rice University's Kinder Institute, he also published a paper on Houston's pension crisis and advised policymakers on the state and local levels. Diamond and Rice faculty scholar **George Zodrow** produced a policy brief on U.S. fiscal policy and continued research on corporate tax reform, while Zodrow completed a paper on the factors affecting the taxation of capital income in a small open economy. Moving forward, the CPF will continue to inform policymakers and the general public about the potential effects of reforming U.S. tax and expenditure policies.

The **McNair Center for Entrepreneurship and Innovation** was established through a generous gift from the Robert and Janice McNair Foundation. The scope of its economic and econometric research offers timely insight into policy barriers and catalysts that can impact entrepreneurship and innovation.

10.06.16 *Public finance fellow John Diamond speaks to Roundtable members Anne Mendelsohn, left, and Judy Ley Allen at the fall reception.*



The center's core activities include developing an online research platform that empowers researchers to identify and address opportunities and challenges for public policy. This platform, accessible through the Baker Institute website, allows approved researchers across the U.S. to interactively participate in center research.

Edward J. Egan, the director of the center, released a series of policy briefs detailing how the new administration could implement policy changes to maximize economic growth through entrepreneurship and innovation. These briefs offered specific recommendations for small business lending, patent policy and for driving growth from the high-tech sector.

The center's research on Houston and Texas startups also led to numerous media appearances and speaking opportunities. Egan provided recommendations directly to policymakers as a member of the city of Houston's Innovation and Technology Task Force convened by Houston City Council member Amanda Edwards.



08.29.16 At an event for Rice University students, Houston Texans CEO and Chairman Bob McNair provides insights into some of the key moments of his career.



09.01.16 Interns and staff work on a project in the Baker Institute research lab.



03.28.17 From right, Edward J. Egan, McNair Center director, and Nathan Cook, Rice University's director of governmental relations, meet with Sen. Ted Cruz in Washington, D.C.

“With growing competition from abroad, the U.S. must reform its fiscal policy to reduce debt, maximize economic efficiency and maintain its areas of competitive advantage.”

— John Diamond
Director, Center for Public Finance



04.25.17 From left, Joyce Beebe, fellow in public finance, talks with Roundtable members Winifer and Benjamin Cheng during the Annual Spring Dinner.



06.30.17 From left, fellows George Zodrow, John Diamond and Jorge Barro discuss the work of the Center for Public Finance.



10.28.16 From left, Houston Mayor Sylvester Turner, public finance fellow John Diamond, business owner Shannon DeYoung, U.S. Rep. Kevin Brady and General Electric chairman and CEO Jeffrey R. Immelt offer their perspectives on the policies needed to keep Texas at the forefront of the global economy.



04.24.17 The McNair Center hosts a debate on the government's role in entrepreneurship.



05.09.17 John Diamond, director of the Center for Public Finance, discusses U.S. fiscal policy at a members-only Roundtable Dialogue. The series offers members exclusive access to Baker Institute experts and their current research.

In March, the Baker Institute announced the launch of a major new program to study presidential elections. Drawing on the legacy of Secretary James A. Baker, III, who had a leading role in five presidential campaigns, the **Presidential Elections Program** will hold a major conference in the years before and after each presidential election. These conferences, led by honorary bipartisan directors with firsthand experience managing presidential campaigns, will serve as national forums for the study and discussion of modern presidential electoral politics and campaigns. The program will be a unique resource that allows stakeholders from all political parties to better understand and respond to the changing dynamics of presidential elections.

In June, the institute named **Katharine Neill Harris**, formerly a postdoctoral fellow in drug policy, the first Alfred C. Glassell, III, Fellow in Drug Policy. The endowment was funded by a generous \$3 million gift from the Glassell Family Foundation, led by Houston philanthropist Alfred C. Glassell, III. Two major focus areas for the **Drug Policy Program** this year have been U.S. marijuana reform and the opioid epidemic. Neill Harris and program director **William Martin** updated their brief, “Marijuana Reform: Fears and Facts,” to provide information on how states have been impacted by marijuana policy changes.

Martin testified before the Texas Legislature in support of marijuana decriminalization and syringe-exchange programs and wrote an issue brief, “Syringe Exchange: Sound Science, Proven Policy.” Neill Harris wrote a brief responding to the surgeon general’s report on causes of and treatments for opioid dependence. She also co-authored a report on strategies for addressing the spread of synthetic cannabinoids in Houston. In addition, she served on a transition team for Harris County District Attorney Kim Ogg, providing recommendations on ways to divert low-risk offenders from incarceration to less severe measures.

David R. Brockman, the **Religion and Public Policy Program**’s nonresident scholar, wrote a paper on the “Religious Imbalance in the Texas Social Studies Curriculum” and several thought-provoking articles for the Texas Observer. Program director William Martin contributed a chapter about Billy Graham’s international evangelistic ministry to the book “Billy Graham: American Pilgrim” (Oxford University Press). He also updated his 1991 biography of the famed evangelist, “A Prophet with Honor: The Billy Graham Story.” In addition, Martin spoke at churches about religious justification for reform of U.S. drug policy.



09.14.16 Senior fellow Neal Lane announces recommendations for the president to consider when establishing science and technology policy priorities.



10.06.16 Drug policy fellows William Martin (far right) and Katharine Neill Harris (far left) share their research with Roundtable members at the annual Fall Reception.



10.18.16 As part of the Baker Institute's White House Transition Project, a bipartisan panel of former key White House officials shares insights on the successful transfer of presidential power.



10.11.16 Political science fellow Mark Jones reviews the state of the 2016 presidential race at a members-only Roundtable Dialogue.



11.17.16 Shaun Casey, special representative for religion and global affairs at the U.S. Department of State, discusses religion and diplomacy.

Election results in the U.S. and Europe last year reflected rising doubts about globalization, integration and international trade. The **International Economics Program** weighed in with expert analysis of these issues. In the context of Brexit, **Russell Green**, the Will Clayton Fellow for International Economics, asserted that the political survival of globalism requires broader upward mobility and policies that support it.

The new U.S. administration brought with it skepticism to traditional U.S. trade policy. The international economics program's research argued that measures countering exchange rate manipulation were unnecessary.

In light of the current administration's criticism of NAFTA, a major research paper done in collaboration with **Tony Payan**, director of the Mexico Center, looked past political rhetoric and distilled academic evidence of NAFTA's impact. The research found very little aggregate economic benefit from canceling or overhauling NAFTA, but significant downside in terms of potential damage to U.S.-Mexico relations. This research was presented in testimony before the Texas Legislature, and informally to congressional and White House staff.

As China prepares for its 19th Party Congress in fall 2017, **China Studies** fellow **Steve Lewis** wrote a policy brief on ways to increase and strengthen the number of "contact points" between the Trump administration and China's future leaders.

Lewis also co-authored several major studies this year. In a first-ever survey of biologists and physicists in eight regions around the world, he analyzed perceptions of science and faith among scientists. In a second study, he relied on interviews with physicists in China to determine why the country has so few women in physics. A third study explored whether China's increasingly cosmopolitan society will continue to be guided by *guanxi*, the system of influential relationships that facilitate business dealings.

Lewis' work for mainstream outlets included an article about U.S. LGBTQ organizations for an AIDS-awareness NGO in China. He also co-authored a commentary for China-U.S. Focus on opportunities for cooperation between the U.S., China and Russia in space travel and energy.



09.19.16 U.S. Trade Representative Ambassador Michael Froman, chief trade negotiator of the United States, describes the economic impact of the Trans-Pacific Partnership.



09.26.16 His Excellency Edward Nalbandian, foreign minister of the Republic of Armenia, examines the geopolitical challenges in the Caucasus at a Director's Lecture Series event.



10.17.16 China Studies fellow Steven W. Lewis, right, leads a panel discussion on the current state of reforms in China.



10.25.16 International economics fellow Russell Green, second from left, listens as David C. Mulford, former U.S. ambassador to India and vice chairman international of Credit Suisse, talks to Rice students.



03.08.17 The U.S.-Hungary relationship and key issues facing Europe were the subjects of a talk by Réka Szemerkényi, Hungarian ambassador to the United States.



05.22.17 His Excellency Aizaz Ahmad Chaudhry, ambassador of Pakistan to the United States, discusses the U.S.-Pakistan relationship.

The **Space Policy Program** sponsored another successful **Moscow Summer Intern Program**, sending 10 U.S. engineering students to participate in Bauman Moscow State Technical University's "Space Development" workshop. The international space project, now in its seventh year, provides students with an understanding and appreciation of the benefits of cooperative space exploration.

In October, the program hosted "Lost in Space 2016," at which fellow **George W.S. Abbey** moderated a panel discussion on the future of space exploration. This led to a Baker Institute report for the Trump administration offering recommendations on the direction of the U.S. space program.

The 10th International Space Medicine Summit was held in early November. It brought together all the International Space Station partners for discussions on maximizing the research needed to enable human exploration of space beyond low-Earth orbit.

In April, an international group of educators participated in a panel to discuss "Innovations in Education" with the intent of encouraging a larger number of young students to pursue careers in science and engineering. This will be a continuing area of interest for the institute's Space Policy Program in 2017-18.

The **Science and Technology Policy Program** and its initiative, the **Civic Scientist Program**, explored new areas of policy research and expanded its public outreach. Fellows **Neal Lane** and **Kirstin Matthews**, along with postdoctoral fellow **Kenneth Evans**, developed recommendations for the White House Office of Science and Technology Policy in a widely distributed report that was forwarded to the Trump administration. Matthews and Evans are extending this research by assessing the impact of the President's Council of Advisors on Science and Technology, which brings together science and technology leaders to identify policy issues that are or should be priorities for the administration.

The Civic Scientist Lecture Series hosted four lectures by high-profile scientists. The Civic Scientist outreach program, which links Houston students to scientists and engineers from the region and visiting lecturers, reached students in more than 20 schools and received a 100 percent teacher approval rating and consistently positive feedback from students.



10.03.16 Space policy experts field audience questions on NASA's present status and future.



02.08.17 Microsoft Research executive Jeannette M. Wing speaks on the intersection of information technology and public policy.



11.04.16 A panel astronauts, cosmonauts and space agency experts identify research goals at the 10th annual International Space Medicine Summit.



02.08.17 Physicist Sylvester James Gates Jr. speaks to students as part of the Civic Scientist Outreach program.



04.11.17 From left, National Science Foundation Director France A. Córdova, U.S. Rep. John Culberson and the NEWT Center's Qilin Li sample water from a treatment system developed by Rice students and faculty.

The Baker Institute continues to engage and educate the next generation of scholars and leaders by providing opportunities for students to study public policy and its application in local, national and global affairs.

The **Baker Institute Student Forum** (BISF) hosted its fourth annual undergraduate public policy competition, inviting Rice students to submit policy research papers on solutions to new or existing challenges in the health care sector. Six teams of finalists presented their policy proposals to a panel of expert judges, and the top three teams were awarded cash prizes. Their papers will be published in an upcoming issue of *The Rice Cultivator*, Rice's undergraduate public policy journal published by the Baker Institute.

The BISF also hosted various policy events, including a debate on immigration, a discussion on refugee policy and a foreign policy roundtable. Fellow **Joe Barnes** serves as the BISF's faculty advisor.

The **Master of Global Affairs Program**, a unique professional course of study developed by the Baker Institute and Rice's School of Social Sciences, graduated its first class of students this year. Students took policy courses, conducted research projects and completed policy internships in the U.S. and abroad.

Over the past year, 133 Rice students participated in internships offered by the Baker Institute. Undergraduates conducted research in policy areas that included Mexico, health, and innovation and entrepreneurship, and also provided administrative support to institute fellows and staff.

One of the most popular internships on campus is the institute's **Jesse Jones Leadership Center Summer in D.C. Policy Research Internship Program**, which provides stipends that enable Rice students to perform research in the nation's capital. This year, 10 exceptional undergraduates completed internships at the State Department, the Middle East Institute, Health and Human Services, and other organizations. Fellow Steven Lewis has served as director of the program since its inception in 2004.



07.05.16 American students from the Moscow Intern Program tour a Russian company that produces spacesuits.



08.27.16 The 2016 student participants of the Summer in D.C. Internship Program gather on the steps of the Baker Institute.



04.08.17 Finalists from the Baker Institute Student Forum's Fourth Annual Undergraduate Public Policy Competition present their policy papers on the challenges of the U.S. health sector.



11.01.16 The Baker Institute Student Forum hosts its annual fall policy debate between the Rice College Republicans and the Rice Young Democrats.



04.13.17 During a visit to the Baker Institute, Russian students from the Moscow Summer Intern Program meet Apollo 13 astronaut Fred Haise.



05.10.17 A generous \$3 million gift from the Glassell Family Foundation, led by Houston philanthropist Alfred C. Glassell, III, endowed Katharine Neill Harris as a fellow in drug policy. Pictured from left are Drug Policy Program Director William Martin, Neill Harris, Ambassador Edward Djerejian, Glassell, and Glassell Family Foundation treasurer Pam Lindberg.

The fiscal year of Rice University’s Baker Institute corresponds to that of the university, running from July 1 to June 30. For the fiscal year ending June 30, 2017, the Baker Institute received \$11.35 million in revenue and spent \$10.29 million.

Distributed earnings from the Baker Institute’s endowment and current use gifts from supporters constituted the two largest sources of revenue during the year. Revenue from research grants increased to \$2.3 million – 20 percent of total revenue. University support remained unchanged, representing less than 1 percent of overall funding.

Nearly 80 percent of all institute expenditures directly fund the institute’s

policy research programs through fellow and scholar salaries, research costs, event expenses and special projects. The remaining expenses consist of operating costs, including management and administrative staff salaries; communications, marketing and fundraising expenses; and building maintenance costs, equipment purchases and general supplies.

In fiscal year 2018, the institute will continue to pursue sustainable endowment funding for programs supported by current use funds. New endowments provide financial security for institute centers and programs to develop new initiatives and expand research capacity in key policy areas.

Baker Institute Endowment History (Fiscal Years 2010–2017)

(in millions of U.S. dollars)

Fiscal Year	Market Value*	Earnings Distributed	New Contributions to Endowments
2010	\$ 60.85	\$ 3.19	\$ 1.05
2011	\$ 65.19	\$ 3.26	\$ 1.44
2012	\$ 78.16	\$ 3.37	\$ 3.86
2013	\$ 81.31	\$ 3.33	\$ 1.08
2014	\$ 88.69	\$ 3.61	—
2015	\$ 101.09	\$ 3.77	\$ 2.35
2016	\$ 104.24	\$ 4.43	\$ 0.01
2017	\$ 99.12	\$ 4.53	\$ 3.10

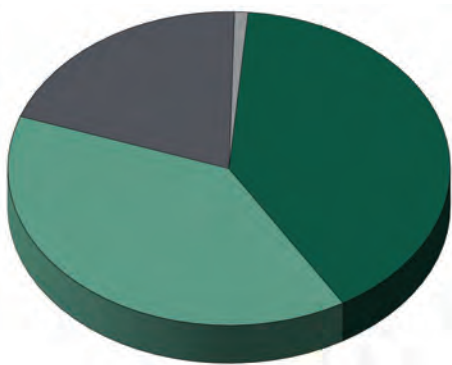
*As of June 30 of the previous fiscal year

Income Statement — Fiscal Year 2017 (July 1, 2016–June 30, 2017)

(in millions of U.S. dollars)

Revenue	+ \$ 11.35
Baker Institute Endowment Distribution	\$ 4.53
Current Use Gifts from Supporters	\$ 4.42
Research Grants	\$ 2.30
Rice University Funds	\$ 0.10
Expenses	- \$ 10.29
Research Programs and Grants	\$ 8.03
Development, Public Affairs, Communication and Administration	\$ 2.26
Net Income — Fiscal Year 2017	\$ 1.06

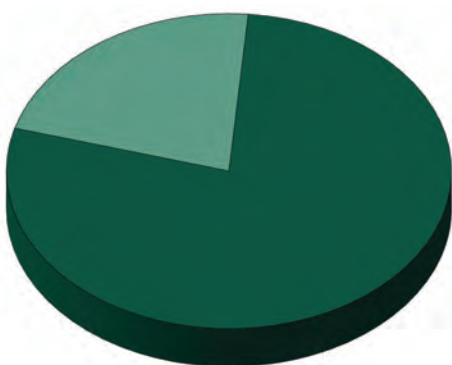
Revenue — Fiscal Year 2017
(in millions of U.S. dollars)



Total: \$ 11.35

- Baker Institute Endowment Distribution
\$ 4.53 (40%)
- Current Use Gifts from Supporters
\$ 4.42 (39%)
- Research Grants
\$ 2.30 (20%)
- Rice University Funds
\$ 0.10 (1%)

Expenses — Fiscal Year 2017
(in millions of U.S. dollars)



Total: \$ 10.29

- Research Programs and Grants
\$ 8.03 (78%)
- Development, Public Affairs, Communication and Administration
\$ 2.26 (22%)

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The board of advisors is dedicated to supporting and expanding the research and public policy goals of the Baker Institute. Board members provide a valuable external perspective and sounding board for institute leadership and policy fellows, and increase the Baker Institute's visibility with their support of its nonpartisan policy research and recommendations.



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Baker Institute experts produce independent, nonpartisan research that is the basis for the institute's public policy recommendations. The institute is noted for its pragmatic and forward-looking policy proposals that are disseminated to policymakers and reported in national and international publications and media.



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11.08.16 *From right, University Representative Y. Ping Sun, Rice University President David W. Leebron and Roundtable Young Professionals member T. Paresh Patel attend the institute's election night watch party.*



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10.20.16 *From left, Robert B. Tudor III; the Honorable James A. Baker, III; Ambassador Edward P. Djerejian; Steven L. Miller, chair of the Baker Institute Board of Advisors; Clarence P. Cazalot Jr., chair of the Program and Development Committee; and Marc J. Shapiro, chair of the Governance and Nominating Committee, attend the board's fall meeting.*

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04.06.17 *Christopher Smith is introduced as the inaugural Baker Institute Advisory Board Fellow in Energy Studies during the institute's spring board of advisors meeting.*



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11.08.16 *Attendees watch the results roll in at the election night watch party, hosted by the Roundtable and Roundtable Young Professionals.*

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09.13.16 *Mexico Center director Tony Payan chats with Roundtable members before his presentation on immigration and the proposed border wall.*



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The Mexico Forum, the membership base of the Mexico Center, is supported by corporate and individual members who participate in workshops and research events. The Mexico Center provides research-based recommendations to decision-makers on both sides of the border and is dedicated to developing practical approaches to key policy issues that affect the U.S.-Mexico relationship.

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12.02.16 *Linda A. Capuano (left), fellow in energy technology, and Michael D. Maher (center), senior program advisor for the Center for Energy Studies, talk to a guest at the Houston Energy Breakfast hosted by K Carpenter Associates.*

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10.06.16 *Fellow for the Middle East Kristian Coates Ulrichsen (left) and research scholar Abdullah Aydogan (right) meet guests at the annual Fall Reception.*



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04.26.17 *International educators discuss strategies to improve education in science, technology, engineering and math.*

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10.06.16 *From left, Roundtable members Beth Robertson and Cullen Geiselman chat with Rice University Provost Marie Lynn Miranda at the annual Fall Reception.*



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 Mr. Ronald G. Woods
 Mr. and Mrs. Jaime E. Yordán
 Mr. T. Michael Young
 Mr. and Mrs. Mark R. Yzaguirre
 Mr. Myron Zeitz



10.21.16 *High school students meet with Marcia McNutt, president of the National Academy of Sciences, before her lecture on developing relevant science policies.*

ROUNDTABLE YOUNG PROFESSIONALS

The Roundtable Emerging Leaders and Associate Roundtable are membership groups that provide individuals age 45 and under with the opportunity to network with policy leaders and like-minded professionals.

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 Mr. Jimmy Battista
 Mr. Wirt Blaffer
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 Ms. Erin Campbell
 Mr. Tom Campbell
 Mr. Jamie Cartwright
 Mr. Max Castroparedes
 Mr. David Chambers and Mr. Alex Steffler

08.23.16 *Political science fellow Mark P. Jones analyzes the 2016 presidential race at a Roundtable Young Professionals happy hour.*



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Ms. Sharon Cheng
Mr. Dexter Combs
Mr. Matthew Conner
Mr. Matthew Corbett
Mr. Sean Cowan
Mrs. Rushana Cypert
Mr. Paul de Meo
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Mr. Nicholas D. Kurtenbach
Mr. David Lacombe
Ms. Victoria Lazar
Mr. Anthony Leatherman



10.06.16 *Space policy fellow George Abbey discusses his current research with members Ted and Melza Barr at the annual Fall Reception.*

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 Ms. Rebecca Loeb
 Mr. Steve Louis
 Mrs. Milessa Lowrie
 Ms. Angela Lutz
 Mr. William Lyles
 Mr. Raymond Ma
 Ms. Jackie Macha
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 Mr. JC Reeves
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 Ms. Veronica Sagastegui
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 Mr. James Vesterman
 Mr. and Mrs. Jeffrey Voegeli
 Mr. BJ Walker
 Mr. Emmett Walsh
 Dr. Seema Mehta Walsh
 and Mr. Michael T. Walsh Jr.
 Mrs. Charlos C. Ward
 Mrs. Tiffany Ward
 Dr. Joshua Weed

05.15.17 *Author Philip Caputo greets guests before a reading of his latest book, "Some Rise by Sin," at the Brazos Bookstore. The event was hosted by the Roundtable Young Professionals.*



Mr. Caleb Wiley
 Mr. Clint Wood
 Mr. Michael Woodrum
 Ms. Summer Worden and Ms. Anne McClain
 Ms. Melinda Yee
 Ms. Kaylee M. Yocum
 Mr. Hank Youk
 Ms. Heidi Zhang

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 Mr. Michael Guenther
 Mr. Daniel Guerra
 Ms. Maria Guerrero Gonzalez
 Mr. Zachary Harris



11.02.16 *Pulitzer Prize-winning author Robert Olen Butler (in black jacket), talks to a guest about the military's impact on his writing at a special Roundtable Young Professionals Veterans Day event.*

Mrs. Natsumi Hays
 Mr. Ryan Hickman
 Mr. Chandler Hillin
 Mr. Beau Holder
 Mr. Bradley Houston
 Ms. Aisha Jeeva
 Mr. Ji'an Jin
 Mr. Seongyoul Jo
 Mr. Zhan Kakishev
 Mr. Enzo Karunia
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 Mr. Nathan Shull
 Mr. Stephen Sibley
 Mr. Drew Sims
 Mr. Steven Smith
 Ms. Dennetta Starks
 Mr. Khaled Sulaiti
 Ms. Hasti Taghi
 Ms. Melody T. Tan

03.29.17 *Author Ben Fountain (left) discusses the movie based on his novel “Billy Lynn’s Long Halftime Walk.” The film was screened at the Museum of Fine Arts, Houston in collaboration with the RYP.*



Ms. Clara Tandazo Castro
 Mr. Manuel Tatavak
 Ms. Anna Temple
 Mr. David Thacker
 Ms. Clothilde Thirouin
 Mr. Adrian Trömel
 Ms. Vivian Truong
 Mr. Aaron Varghese
 Mr. Michael Villemarette
 Mr. Zhe Wang
 Dr. David Wheeler
 Mr. William Whitley
 Mr. Travis Wilson
 Ms. Grier Wilt
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*The Baker Institute annual report is printed on recycled paper with funds provided by
The Cullen Foundation Publication Endowment.*