

RICE UNIVERSITY'S
BAKER INSTITUTE
FOR PUBLIC POLICY



2016 ANNUAL REPORT

On the cover:

04.26.16 *The Honorable James A. Baker, III, welcomes Secretary of State John Kerry to the speaker's podium at Rice University's Stude Concert Hall. Secretary Kerry delivered a private address on the role of religion in U.S. foreign policy.*

05.09.16 *Former Secretary of State James A. Baker, III, and Baker Institute director Ambassador Edward P. Djerejian meet with U.S. Rep. Ed Royce, chairman of the House Foreign Affairs Committee, before their discussion on foreign and domestic policy issues.*



This annual report encompasses the activities of the institute for fiscal year 2016 from July 1, 2015, to June 30, 2016.

<i>Honorary Chair</i>	<i>4</i>
<i>Director</i>	<i>5</i>
<i>Year at a Glance</i>	<i>6</i>
<i>Research Programs</i>	<i>7</i>
<i>Policy in the Classroom</i>	<i>8</i>
<i>Awards, Publications and Scholarships</i>	<i>10</i>
<i>Policy Areas</i>	<i>12</i>
<i>Students</i>	<i>36</i>
<i>Financial Summary</i>	<i>38</i>
<i>Board of Advisors</i>	<i>40</i>
<i>Experts</i>	<i>44</i>
<i>Donors</i>	<i>52</i>

Rice University's Baker Institute for Public Policy is a nonprofit, nonpartisan think tank in Houston, Texas. The institute produces independent research on domestic and foreign policy issues with a focus on providing decision-makers in the public and private sectors with relevant and timely policy assessments and recommendations.

By bringing statesmen, scholars and students together, the institute broadens the content and reach of its policy assessments and recommendations, and provides an open forum for debate and discussion.

The institute educates students on public policy issues and related subjects by offering courses at Rice University and sponsoring student intern and mentoring programs at home and abroad.



12.02.15 *The Honorable James A. Baker, III, responds to questions about his years of public service – first as White House chief of staff, then as secretary of the treasury and finally as secretary of state – during an onstage interview conducted by Dallas-based lawyer and historian Talmage Boston.*

Covering the walls of the Baker Institute are photos, notes, cartoons and memos – memories from my unexpected public life. Hanging in the front office is a 1993 memo from Dr. Richard Stoll to then-Rice University President George Rupp. The memo is the first official proposal to establish the Baker Institute for Public Policy and outlines our reasons for founding the institute. We wanted to bridge the worlds of action and ideas, pursuing options for the practical application into policy of cutting-edge research.

Some were skeptical. Houston, after all, is a long way from our nation's policymaking centers. But in the 23 years since we wrote that memo, the Baker Institute has become the world's fourth-most prominent university-affiliated think tank. On the outstanding work of our researchers and staff, the generous support and engagement of our donors, and the exceptional leadership of Ambassador Edward P. Djerejian, the Baker Institute has become a premier resource for data-driven research and recommendations on our nation's most pressing policy challenges. We pride ourselves on our nonpartisan approach.

As a result, the Baker Institute is among my proudest legacies in public service and I sincerely thank you for your support in helping it have such a resounding impact.

Each year since that memo, the Baker Institute has become more dynamic and more valuable for decision-makers. Today, the need for the institute's research and approach has never been higher. Over the past 23 years, we have built on our comparative advantages in Houston to differentiate the institute in a crowded field of think tanks, offering the nonpartisan, practical policy prescriptions that have become our hallmark, in the areas in which we can be meaningful. As planning begins for the institute's 25th anniversary gala, I anticipate further growth and look forward to celebrating the institute's achievements with you.

Finally, allow me to restate my sincere gratitude for your support and dedication to the Baker Institute. The success the institute has had, and will have in the future, is a result of your generosity and commitment.

The Honorable James A. Baker, III
Honorary Chair

04.09.16 *Ambassador Edward P. Djerejian greets participants of the Baker Institute Student Forum's third annual policy writing competition. This year, Rice undergraduates submitted essays on approaches to problems or emerging opportunities in the energy sector.*



The relevance of a public policy institute is measured by its research programs and studies, the value of its speakers and events and the impact it has on future leaders. In each of these areas, Rice University's Baker Institute has had another stellar year that led to it being ranked the fourth-best university-affiliated think tank in the world, while its Center for Energy Studies was rated the world's second-most influential energy research program. Such recognitions are always significant and are more so in this instance given our smaller size and resources relative to many of our peers.

It gives me great pleasure to share these results with you. Your steady and generous support has allowed the Baker Institute to meaningfully impact the nation's policy research and dialogue. We owe immense gratitude to our committed donors as well as to Rice University's dedicated administration and community. Together with an outstanding team of fellows, scholars and staff, we have established a leading policy research institute.

Looking toward the presidential election, our researchers are preparing substantive policy briefs for the next administration and for elected officials coming into office in January 2017. Concomitantly, the Baker Institute in partnership with the White House Transition Project is preparing a series of briefing books in order to offer best practices for the next president and his or her leadership team. The Baker Institute's policy research and counsel are recognized and valued as an important source of nonpartisan analysis and recommendations.

We are poised to celebrate the institute's 25th anniversary in 2018. Our fellows and scholars are defining their five-year visions for their respective centers and programs. Building on the institute's solid foundation, we aim to strengthen and expand our research programs to ensure that in the decades to come, the institute continues to lend a meaningful voice to the nation's public policy discourse.

Allow me to thank you again for your engagement with the Baker Institute and to urge all those interested in public policy to join the institute's Roundtable or Roundtable Young Professionals. Both groups contribute to the advancement of our mission and provide unique opportunities to engage with our scholars and guest speakers on some of the most pressing policy challenges of our time.

To each of you who are part of the Baker Institute, I express once more my deepest gratitude.

The Honorable Edward P. Djerejian
Director

- 19** *research programs*
- 46** *fellows, scholars and research staff*
- 73** *events*
- 76** *Rice faculty and affiliated scholars*
- 80** *student interns*
- 106** *blog posts*
- 125** *classes taught*
- 128** *countries reached on the web*
- 211** *publications*
- 6,220** *media citations*
- 24,856** *followers on social media*

06.04.15 *Health policy scholar Quianta Moore (center) discusses her studies on childhood health with guests at the annual Health Policy Forum luncheon.*



RESEARCH PROGRAMS

Center for Energy Studies

- Geopolitics of Energy
- Global Oil
- Natural Gas and Unconventional Resources
- Energy and the Environment
- Electricity Policy
- Latin America

Center for Health and Biosciences

- Domestic Health Policy Analysis
- Global Health
- Biomedical Research

Center for the Middle East

- Israeli–Palestinian Conflict Resolution
- Political Economy of the Arab Gulf and the Region
- Women’s Rights in the Middle East
- U.S.–Iranian Relations at the Crossroads
- Islamist Movements in the Middle East

McNair Center for Entrepreneurship and Innovation

Mexico Center

- The Rule of Law
- Trade and Economics
- U.S.–Mexico Border
- Energy

China Studies

Drug Policy

International Economics

Latin America Initiative

Vecinos Lecture Series

Politics and Elections

Religion and Public Policy

Science and Technology Policy

Civic Scientist

Medicine, Research & Society
Policy Issues Series

Space Policy

Tax and Expenditure Policy

LECTURE SERIES

Director’s Lecture Series

McLarty Lecture Series

Shell Distinguished Lecture Series

STUDENT PROGRAMS

French Institute of International Relations

Jesse Jones Leadership Center Summer in
D.C. Policy Research Internship Program

Moscow Summer Intern Program

Urban Lab: Middle East

2015–2016 FELLOW/SCHOLAR–TAUGHT COURSES

ARCH 412	Advanced Seminar in Architecture	ECON 343	Corporate Finance
ARCH 433	The Cullinan Seminar	ECON 365	World Economic History
ARCH 501	Core Design Studio I	ECON 437	Energy Economics
ARCH 602	Architectural Problems	ECON 439	Advanced Topics in Law and Economics
ASIA 385	Qualitative Research Methods	ECON 447	Advanced Topics in Energy Economics
ASIA 488	Asia and Energy	ECON 452	Religion, Ethics, and Economics
BIOC 310	Independent Research for Undergraduates	ECON 480	Environmental Economics
BIOC 401	Undergraduate Honors Research	ECON 481	Health Economics
BIOC 611	Research Seminar in Biochemistry and Cell Biology	ECON 483	Public Finance
BIOC 800	Biochemistry and Cell Biology Graduate Research	ECON 484	Public Economics
BIOE 510	Seminar in Tropical Medicine	ECON 504	Computational Economics
BUSI 463	Foundations of Entrepreneurship: Strategy and Funding	ECON 601	Energy Economics I
CEVE 302	Sustainable Design	ECON 602	Microeconomics of the Energy Sector
CEVE 307	Energy and the Environment	ECON 604	Energy Economics II
CEVE 310	Principles of Environmental Engineering	ECON 605	Taxation in the Energy Sector
CEVE 323	Advanced Sustainable Design	ECON 608	Risk Management in the Energy Industry
CEVE 411	Atmospheric Processes	ECON 800	Graduate Research
CEVE 499	Special Topics	ESCI 103	Field Trips for the Earth
CEVE 536	Environmental Biotechnology and Bioremediation	ESCI 107	Oceans and Global Change
CEVE 590	MCEE Special Study	ESCI 506	Carbonate Depositional Systems
CEVE 652	M.S. Research and Thesis	ESCI 516	Seminar — Topics on Carbonates: Reef and Global Change
CEVE 800	Ph.D. Research and Thesis	ESCI 557	Special Topics in Earth Science
COMP 390	Computer Science Projects	ESCI 580	Pitching Your Science
COMP 427	Intro. to Computer Security	ESCI 800	Thesis Research
COMP 800	Graduate Research	FWIS 187	Exploring the Science and History of Houston's Bayous
ECON 200	Microeconomics	GLBL 502	Institutions and Development
ECON 203	Macroeconomics	GLBL 512	International Conflict
ECON 301	Microeconomics	GLBL 513	International Cooperation
ECON 303	Macroeconomics	GLBL 514	The Middle East Cauldron and United States Policy
		GLBL 519	Master of Global Affairs Internship

03.08.16 *International economics fellow Russell A. Green deciphers monetary and exchange rate policies at a members-only Roundtable Dialogue.*



- | | | | |
|----------|--|----------|---|
| GLBL 520 | Master of Global Affairs Capstone | POLI 362 | Comparative Urban Politics and Policy |
| GLHT 510 | Seminar in Tropical Medicine | POLI 378 | Politics of American National Security |
| HIST 206 | Intro. to Asian Civilizations | POLI 405 | Senior Thesis |
| HIST 278 | Modern Arab History | POLI 434 | Public Policy and Metropolitan Area Governance |
| HIST 291 | 20th Century American Presidents | POLI 457 | Conditions of Democracy |
| HIST 342 | Modern China | POLI 501 | Social Scientific Thinking II |
| HIST 352 | History of the Cold War | POLI 536 | Women and Minority Representation |
| HIST 425 | 20th Century American Conservation Movement | POLI 537 | Public Policy and Bureaucracy |
| HIST 434 | Islam and the West | POLI 591 | Directed Reading: Methodology |
| HIST 571 | The Historiography of Nationalism, Pluralism and Political Belonging | POLI 593 | Directed Reading: American Politics |
| HIST 598 | The Making of the Modern Arab World | POLI 595 | Directed Reading: International Relations |
| LASR 158 | Intro. to Latin American Studies | POLI 597 | Directed Reading: Comparative Politics |
| LASR 313 | Modern Mexico | POLI 599 | Teaching Political Science |
| MGMT 641 | Entrepreneurial Strategy | POLI 800 | Ph.D. Research and Thesis |
| MGMT 670 | Operations Strategy | POST 201 | Baker Institute Intro. to Public Policy |
| MGMT 760 | Entrepreneurship Lab: Venture Capital | POST 401 | Energy Policy |
| MGMT 762 | Entrepreneurship Lab: New Enterprise | RELI 384 | Pilgrimage and Crusade |
| MGMT 763 | Entrepreneurship Lab: Technology | RELI 400 | Senior Thesis |
| MGMT 764 | Entrepreneurship Lab: Energy | RELI 441 | Magic and Popular Religion |
| MGMT 766 | Entrepreneurship Lab: Health Care | RELI 442 | Classical and Contemporary Arabic Texts |
| MLSC 502 | Our Environment: Science and Culture | RELI 530 | Pedagogy Practicum |
| NSCI 511 | Science Policy and Ethics | SOCI 341 | Qualitative Research Methods |
| POLI 211 | Intro. to International Relations | SOCI 345 | Medical Sociology |
| POLI 305 | Directed Reading I | SOCI 371 | Poverty, Justice, and Human Capabilities |
| POLI 306 | Directed Reading II | SOCI 394 | Human Development in Global and Local Communities |
| POLI 338 | Policy Analysis | SOCI 401 | Religion Seminar |
| POLI 345 | Urban Lab Dubai | SOCI 451 | Immigration in a Global World |
| POLI 349 | Urban Lab Istanbul | SOCI 493 | Directed Honors Research |
| POLI 355 | Government and the Politics of the Middle East | SOCI 580 | Classical Theory |
| POLI 357 | Democracy and Democratization | SOCI 611 | Crafting a Dissertation |

AWARDS AND OTHER HONORS

Edward P. Djerejian

Award for Humanitarian Diplomacy from the S. Daniel Abraham Center for Strategic Dialogue, Netanya College

Vivian Ho

*Named statistical editor, Journal of the National Cancer Institute
Named Rice University Academy Faculty Fellow*

Yael Hochberg

*2015 Ewing Marion Kauffman Prize Medal for Distinguished Research in Entrepreneurship
2015 World's Best 40 Under 40 Business School Professors, Poets & Quants*

Peter Hotez

*Inducted into the Association of Yale Alumni in Public Health Winslow Centennial Honor Roll for Excellence and Service
2015 Seeds of Hope Humanitarian Prize, RESULTS
Elected foreign member, Belgian Royal Academy of Medicine
Appointed member of Gov. Greg Abbott's Texas Task Force on Infectious Disease Preparedness and Response
2015 BRASS Mentor Award*

Hagop Kantarjian

*2015 Lifetime Achievement Award, American Lebanese Medical Association
2015 President's Recognition for Faculty Excellence, MD Anderson Cancer Center
2016 Goldman Prize, International Chronic Myeloid Leukemia Foundation
2015 America's Top Doctors®, Southwestern Region Top Hematologist, Castle Connolly Medical Ltd.*

Elena Marks

*Appointed to the Grantmakers in Health National Board
Named member of Mayor Sylvester Turner's Public Health Transition Committee*

Kenneth B. Medlock III

Named distinguished fellow, Institute of Energy Economics, Japan

SCHOLARSHIPS

Anjali Bhatla '17

Truman Scholar

Michael Donatti '16

Fulbright U.K. Partnership Award

10.06.15 *Middle East fellows Mohammad Ayatollahi Tabaar (left) and Kristian Coates Ulrichsen discuss U.S. foreign policy in the Persian Gulf at the annual Roundtable Fall Reception.*



PUBLICATIONS

Lindsay Benstead

Chapter on “Explaining Egalitarian Attitudes: The Role of Interests and Exposure” in “Empowering Women after the Arab Spring,” Palgrave Macmillan

Mounira Charrad

“Patrimonial Capitalism and Empire” (edited with Julia Adams), Emerald Publishing
“Limits of Empire: The French Colonial State and Local Patrimonialism in North Africa” (edited with Daniel Jaster), Emerald Publishing

Kristian Coates Ulrichsen

“The Gulf States in International Political Economy,” Palgrave Macmillan
“Insecure Gulf: The End of Certainty and the Transition to the Post-Oil Era (revised edition),” Oxford University Press

Russell Green

“International Monetary Cooperation: Lessons from the Plaza Accord After Thirty Years,” Peterson Institute for International Economics

Jennifer Herricks

Course on “Integrating Principles of Science, Practice and Policy in Health Disparities Research” for the National Institute of Minority Health and Health Disparities Institute, National Institutes of Health

Peter Hotez

“Blue Marble Health: An Innovative Plan for Diseases of the Poor amid Wealth,” Johns Hopkins University Press

Mark P. Jones

Chapter on “Mauricio Macri” in “2016 Britannica Book of the Year,” Encyclopædia Britannica, Inc.

Nathan P. Jones

“Mexico’s Illicit Drug Networks and the State Reaction,” Georgetown University Press

Hagop Kantarjian

Chapter on “Chronic Myeloid Leukemia” in “Harrison’s Principles of Internal Medicine, 19th Edition,” McGraw-Hill Education

Jim Krane

Chapter on “Energy and the State in the Middle East” in “Delivering Energy Law and Policy in the EU and the US: A Reader,” Oxford University Press

Valentine Moghadam

Chapter on “Women’s Rights and Democratization in Morocco and Tunisia” in “Islam, Gender and Democracy in a Comparative Perspective,” Oxford University Press

Tony Payan

“The Three U.S.-Mexico Border Wars: Drugs, Immigration, and Homeland Security, 2nd Edition,” forthcoming, Praeger

In a year marked by falling oil prices and shifting energy geopolitics, the **Center for Energy Studies** continued to provide the data-driven analysis necessary to navigate an evolving energy landscape.

The center added a number of fellows, scholars, analysts, graduate students and postdoctoral fellows, allowing further expansion of its outreach to state and federal policymakers and the achievement of another milestone: The CES was ranked No. 2 in the world among all energy and natural resource think tanks. This recognition is a testament to the quality of CES fellows and their research.

Kenneth B. Medlock III, the James A. Baker, III, and Susan G. Baker Fellow in Energy and Resource Economics and senior director of the CES, completed three major studies that resonated with policymakers at the highest levels. “The Market Impacts of New Natural Gas-Directed Policies in the United States” examined the implications of various policy initiatives, including a federal ban on hydraulic fracturing. “To Lift or Not to Lift? The U.S. Crude Oil Export Ban: Implications for Price and Energy Security” was released at the National Press Club in Washington, D.C., allowing Medlock to discuss the findings with members of Congress over the course of two days. Medlock conducted the third

study, “The Macroeconomic Impacts of Increasing U.S. LNG Exports,” at the request of the U.S. Department of Energy. The study was submitted to the Federal Register in December 2015 for public comment and will be cited as evidence of national interest on all future licenses granted by the DOE for the export of LNG from the United States.

Jim Krane, the Wallace S. Wilson Fellow in Energy Studies, continued his research on energy policies in the Middle East. Among other topics, he examined Saudi Arabia’s strategy to increase its pace of oil production in a time of glut; the impact of energy subsidy reforms in all six Persian Gulf monarchies; and the economic and strategic considerations behind the Middle Eastern nuclear power boom. In a paper co-authored with graduate fellow Mark Agerton, Krane also studied the unique characteristics of U.S. shale oil production that have allowed it to assume the “swing supply” role rejected by OPEC in November 2014.

Regina M. Buono, the Baker Botts Fellow in Energy and Environmental Affairs, examined the Paris agreement on climate change and, in a co-authored issue brief, described the current state of brackish groundwater use and development in the United States. Buono also worked with Rice faculty scholar Jim Blackburn to study

04.04.16 *A conversation between Kenneth B. Medlock III (left), senior director of the Center for Energy Studies, and Stephen Heidari-Robinson, advisor on energy and the environment to the prime minister of the United Kingdom, touches on issues such as electricity generation strategy and climate change.*



structural and nonstructural approaches to reducing flood damage in Houston.

Linda Capuano, Fellow in Energy Technology, partnered with Buono and nonresident scholar Anna Mikulska to produce a report on the interdependence of water and energy. Capuano also forged a relationship between CES and the Groundwater Protection Council, and spearheaded workshops on the water-energy nexus that drew the participation of the DOE and top-level industry experts.

The CES blog in Forbes continues to be an excellent outlet for commentary related to the research of CES fellows. Importantly, the blog entries are rooted in deeper analysis, including the peer-reviewed publications, major Baker Institute studies and other research papers published by CES.

Medlock remains involved, along with CES postdoctoral fellow in energy studies Emilian Vankov, in a major study funded by the Alfred P. Sloan Foundation through The University of Texas at Austin Bureau of Economic Geology. The study is examining the technical and commercial resource potential of several major shale oil plays in the U.S. This interaction continues the CES' strong engagement with UT on shale research and provides

the program with a deeper understanding of the resource. In turn, it informs much of the market analysis CES performs when considering the impact of policy.

The center welcomed Francisco Monaldi, Latin American Fellow in Energy Policy, in July 2015. Since joining the CES, Monaldi has focused on resource nationalism and national oil companies in Latin America, Mexico's oil reform, and energy policy in Venezuela, Colombia and Argentina. Monaldi will enable the program to continue its efforts to grow its engagement on Latin American energy issues. This is an important direction because the future global energy market balance will be heavily influenced by that part of the world, particularly as demand in Asia increases. Monaldi brings a deep, well-respected knowledge base to this effort.

CES also remains involved with the education of students at Rice. The program graduated two new Ph.D.s in economics, Likeleli Seitlheko and Raúl Bajo Buenestado, in spring 2016, bringing the total in the last six years to 11. In the fall of 2015, the CES successfully launched, with the Department of Economics, a 12-month professional masters program in energy economics. Medlock directs the program, which includes five CES experts as instructors.



04.20.16 *Diego Rodriguez, senior economist at the World Bank, talks to Michael Maher, CES senior program advisor, at an event on the energy–water nexus. Rodriguez’s keynote address described a World Bank planning and investment initiative that helps the millions around the globe who still lack access to electricity and potable water.*



09.24.15 *Fellow Kenneth Medlock participates in a panel discussion on the integration of energy systems in the context of trilateral cooperation between the United States, Mexico and Canada, which is the focus of the CES forum “North America in Global Energy Markets.”*

“Understanding the global interconnectedness of energy markets, as well as the environmental and regulatory impact of emerging technologies, is growing ever more important. Policymakers, business leaders, the public and the media need quality, data-driven analysis to navigate the new market realities.”

— Kenneth B. Medlock III
Senior Director, Center for Energy Studies



02.09.16 *Linda Capuano, fellow in energy technology, meets Roundtable members before her talk on leading developments in water and energy, and the CES’ latest collaborations with industry and government.*



10.22.15 *Guests gather to hear Steve Corneli, senior vice president for policy and strategy at NRG Energy, speak during a conference co-hosted by the CES as part of the FACTS (French Ameri-Can Climate TalkS) series.*



10.13.15 *Jim Krane, Wallace S. Wilson Fellow in Energy Studies, examines the 2015 oil bust and Saudi Arabia's market strategy during a fall Roundtable Dialogue.*



05.04.16 *Featured speaker David Eyton, head of technology for BP, talks with guests about the role of technology in solving energy challenges following his address on BP's Technology Outlook.*



11.12.15 *The Honorable Fran Ulmer, Special Advisor to the U.S. Secretary of State on Arctic Science and Policy, addresses the risks, opportunities and geopolitical and environmental stakes of Arctic oil and gas development.*



10.14.15 *The changing legal landscape of the water-energy nexus is the focus of a conference hosted by the CES. Regina Buono (at podium), Baker Botts Fellow in Energy and Environmental Regulatory Affairs, moderated a panel discussion with legal experts from the public and private sectors.*

From the Affordable Care Act to the threat of the Zika virus, the work of the **Center for Health and Biosciences** (CHB) reflects issues that concern decision-makers and the public alike.

The **Domestic Health Policy Analysis Program** continued its in-depth assessment of the impact of the ACA in Texas. Vivian Ho, the James A. Baker III Institute Chair in Health Economics and CHB director, co-authored a series of Health Reform Monitoring Survey briefs with nonresident fellow Elena Marks, director of the Episcopal Health Foundation. Their findings show that the ACA helped drop the uninsured rate in Texas by 30 percent. The researchers also discovered a steady decline in the uninsured rate for every age, ethnic and income-level group across the state. However, many Texans still lack a clear understanding of basic health insurance terms and plans, which can undermine efforts to increase coverage.

In June, Ho and Marah Short, CHB associate director, received a three-year federal grant to launch a first-of-its-kind study to quantify the impact of physician-hospital integration on the price and quality of health care. Ho's published research in fiscal year 2015 similarly focused on ways to reduce health care

costs while maintaining quality. Her work included an analysis of admission costs for childhood cancer chemotherapy and the "Cadillac" tax on pricey health plans.

The sky-high price of cancer drugs was the topic of a commentary by Ho and nonresident fellow Hagop Kantarjian, chair of the Department of Leukemia at The University of Texas MD Anderson Cancer Center, who described how drug companies delay or prevent the availability of affordably priced generic cancer medications. Kantarjian also wrote a commentary in support of an endangered program that allows uninsured or low-income patients to buy prescription drugs at discounted prices. Pharmaceutical companies stand to increase profits if the program is curtailed.

Children's health is the research focus of health policy scholar Quanta Moore, who is also a physician and lawyer. This year, Moore conducted studies on HIV prevention among teens and how policy can aid children with asthma. In July, she received a three-year grant from the Houston Endowment to conduct a major health assessment of children enrolled in the Houston Independent School District. Her goal is to develop policies that improve the health of children to improve their chances for a fulfilling adulthood.

02.10.16 *Vivian Ho, director of the Center for Health and Biosciences, speaks with guests after a panel discussion on the domestic policy proposals of the 2016 presidential candidates. The event was the second of a two-part series designed to inform voters on the issues ahead of Super Tuesday.*



The spread of the Zika virus topped the international health issues that Peter Hotez, fellow in disease and poverty for the **Global Health Program**, studied this year. News outlets from around the world regularly sought his expert commentary, which appeared in The New York Times, The Washington Post and CNN, among others. Hotez also wrote extensively on potential policies to address the virus, and testified before the U.S. House and Senate on the spread of Zika in the Americas and the public health response in the U.S.

In the fall, the program co-organized a two-day conference on the shared legacy of neglected tropical diseases (NTDs) and poverty in the U.S. and Mexico. Two policy reports, published in English and Spanish, summarized key findings from the conference and made recommendations for reducing NTDs in both countries. Kirstin Matthews, fellow in science and technology policy, and Jennifer Herricks, postdoctoral fellow in disease and poverty, coordinated the event with the Mexico Center. Herricks later testified before the Texas House of Representatives, where she highlighted the need for more resources to develop NTD vaccines in Texas.

Matthews, who also works with the **Biomedical Research Program (BRP)**, co-authored a number of publications on cord blood banking, covering topics such as the need for a cohesive policy in the U.S., women's attitudes in Jordan, and the status of cord blood banking in the Arab world.

The BRP's International Stem Cell Policy Initiative is led by Matthews, who co-authored a peer-reviewed article about the risky combination of desperate patients and unproven stem cell therapies, and followed up with a widely read op-ed on the issue. She later presented at the annual conference for the International Society for Stem Cell Research in Stockholm, where she brought attention to the information gap between patients and the regulators who approve stem cell therapies for medical use.

In May, Matthews co-authored a policy report about state "right to try" laws, which can give terminally ill patients early access to experimental drugs. The laws "highlight a growing conflict between patients and the FDA and arguably make the safety and efficacy of unproven drugs secondary to speedy access," she wrote.



04.22.16 Experts from agencies such as the Centers for Disease Control and Prevention and the Harris County Health Department discuss how Texas — one of America’s most globalized states — can use its unique vantage to shape local and global health priorities, including emergency response, research and development, and service delivery.



10.23.15 CHB director Vivian Ho (third from left) is shown with five of the nation’s leading health economists after a discussion on the impact of health care reforms and the challenges facing Medicare and Medicaid.



10.30.15 Texas state Rep. Jodie Laubenberg greets audience members following her keynote address on advancing policies to support telemedicine in Texas schools.



03.07.16 Guests gather in Doré Commons to hear Drexel University’s Alex Ortega describe his recent study, which showed that it takes more than a grocery store to eliminate “food deserts,” or areas where residents cannot access fresh, nutritious foods. Food accessibility may not be the sole reason for poor diets in some neighborhoods; shopping and eating habits also play a major role.



09.29.15 Mercedes Juan López, Mexico's minister of health, and Peter Hotez, fellow in disease and poverty, take audience questions on the U.S. and Mexico's shared legacy of neglected tropical diseases and poverty.



10.05.15 Elena Marks, CEO of the Episcopal Health Foundation and nonresident fellow in health policy, leads a Baker Institute Student Forum discussion on policy issues affecting the health of women in Texas and the U.S.

“The lack of understanding about the basic financial and coverage provisions of health insurance plans can lead to surprise and frustration. That can undermine efforts to increase coverage under the Affordable Care Act.”

— Vivian Ho
Director, Center for
Health and Biosciences



06.03.16 The current status of the U.S. health care system under Obamacare and the modifications that might be expected under a new Democratic or Republican administration are the subjects of a talk by Vivian Ho, director of the Center for Health and Biosciences.



10.06.15 Jennifer Herricks (left), postdoctoral fellow in disease and poverty, discusses her latest work with Roundtable members Debbie Jones and Martha Erwin at the annual Fall Reception.



09.29.15 Mitchell I. Wolfe, deputy assistant secretary of the U.S. Department of Health and Human Services' Office of Global Health, delivers a keynote address on global health diplomacy and strategies for addressing NTDs at the U.S. - Mexico border.

The Middle East is experiencing one of its most turbulent periods in decades. The U.S. election season has highlighted not only the region's importance to American political, security and economic interests, but also the complex challenges the Middle East represents for policymakers. In response to the region's ongoing crises, the **Center for the Middle East** (CME) continues to provide timely and relevant research and recommendations for decision-makers in the U.S. and abroad.

The growing threat of ISIS led to a November 2015 policy brief by Ambassador Edward P. Djerejian, who addressed the need for a coherent strategy to defeat radical jihadist groups. He recommended a nearer-term coordinated counterterrorism policy with a military component and a longer-term geopolitical approach to address the underlying causes of radicalism in the broader Middle East.

The following June, the ambassador spoke at Israel's annual Herzliya Conference on best practices for foreign ministries in the 21st century. While in Israel, Ambassador Djerejian also attended a conference at Netanya Academic College, where he received the Award for Humanitarian Diplomacy. The award acknowledged the ambassador's career achievements in promoting conflict resolution in the

Middle East, and specifically his work to secure increased travel rights for Syrian Jews during his time as U.S. ambassador to Syria from 1988 to 1991. Ambassador Djerejian continues to lead the center's Conflict Resolution Program with a focus on the Israeli-Palestinian conflict and the goal of achieving a two-state solution.

Marwa Shalaby, a fellow for the Middle East and the director of the **Women's Rights in the Middle East Program** (WRME), published on topics such as women and politics and gender and corruption; she presented her research at numerous regional and international academic institutions. The program also continued its long-term, multi-country data project on regional governance and elections. In December, she hosted an event on women in STEM fields in the Middle East and North Africa, bringing together leaders in industry and academia. In March, the program — in partnership with New York University in Abu Dhabi — held its second international conference on women in the Middle East. Later that month, research analyst Ariana Marnicio published her study on women's reproductive health in the Middle East.

Mohammad Ayatollahi Tabaar, Fellow for the Middle East, completed his book, "From Womb to Tomb: The Politics of

04.14.16 *Ambassador Wendy R. Sherman, who led the U.S. delegation in the negotiations that produced the Iran nuclear arms agreement, gives an insider account of the deliberations during her keynote address at a Baker Institute conference on U.S.-Iran relations.*



Religion in Iran,” which will be released in late 2016. Tabaar’s commentaries — published in *Foreign Affairs* and *The Washington Post* — addressed topics such as Iran’s domestic politics and relations with Russia. He also provided briefings to members of Congress; back at Rice, he gave several presentations on Islam and politics to students.

Middle East fellow Kristian Coates Ulrichsen authored a major research paper on the politics of economic reform in Arab Gulf states in the context of low oil prices and the accompanying budget cutbacks and austerity measures. His book, “The Gulf States in International Political Economy,” was published in November 2015, and he completed the manuscript “The United Arab Emirates: Power, Politics, and Policymaking,” which is set for publication in January 2017. Coates Ulrichsen also gave a keynote address at a conference organized by the Australian Army History Unit in Canberra, Australia; travelled to Oslo, Norway, to address the board of directors of Norsk Hydro on Qatari domestic and foreign policy; and organized and led quarterly training weeks at the U.S. Foreign Service Institute for U.S. diplomats and government employees involved with — or heading to — the Persian Gulf.

A.Kadir Yildirim, a research scholar for the Middle East Center, continued his work on Islam and politics in the Middle East. His book, “Muslim Democratic Parties in the Middle East,” will be published later this year. Yildirim wrote articles for several prominent journals on topics such as political Islam and environmentalism and electoral dynamics for Islamist parties.

Joe Barnes, Bonner Means Baker Fellow, wrote extensively this year on developments in the Middle East, including the struggle against ISIS and the Syrian refugee crisis. He co-organized an event on U.S.-Iran relations after the nuclear agreement and later hosted an event on the Islamic State attacks in Paris. Postdoctoral fellow Abdullah Aydogan published studies on Turkish politics and presented the findings at academic conferences in the U.S. and abroad.

The CME also expanded its opportunities for students by awarding grants to undergraduate and graduate students conducting public policy research in the Middle East. In addition, the CME partnered with the Urban Lab at Rice’s Political Science Department to co-lead student research trips to Istanbul and Dubai.



02.03.16 Middle Eastern and European perspectives on the threat posed by the Islamic State are the focus of a panel discussion with Baker Institute director Ambassador Edward P. Djerejian, fellow for the Middle East Mohammad Ayatollahi Tabaar, research scholar A.Kadir Yildirim, and Rice University scholars.

“The time has come for the United States to formulate a coherent and multinational strategy to address Islamic radicalism, lest we be reduced to one lethal event after another in a crisis management mode.”

— Ambassador Edward P. Djerejian
Director, Baker Institute



11.04.15 Baker Institute research scholar A.Kadir Yildirim (right) moderates a panel discussion on the dynamics of Islamist politics in the Middle East and the implications for U.S. foreign policy.



03.28.16 Journalist Laura Secor discusses her book, “Children of Paradise: The Struggle for the Soul of Iran,” in which she relates the dramatic events that shaped modern Iran, from the Revolution in 1979 to the present.



09.16.15 Middle East fellow Mohammad Ayatollahi Tabaar examines Iran’s internal politics at an exclusive dialogue for Roundtable members.



10.19.15 Richard Stoll, Rice Faculty Scholar, responds to audience questions about the Iran nuclear deal at a Baker Institute Student Forum event.



12.03.15 Amr Hamzawy, a former member of Egypt's Parliament and a visiting scholar at Stanford University, offers an overview of the state of liberalism in Egypt and what it portends for the country's future.



12.07.15 Participants at this CME event identified measures that would allow more women in the Middle East to enter the fields of science, technology, engineering and math (STEM). Pictured from left are Maysoun Ibrahim of the Office of the Palestinian President; Nagwa El-Badri, director of the Center of Excellence for Stem Cells and Regenerative Medicine; Sukaina Al-Nasrawi, associate statistician at the UN Economic and Social Commission for Western Asia; Randa Fahmy, president of Fahmy Hudome International; and moderator Susan Rasmussen, professor at the University of Houston.



05.02.16 CME fellows and scholars work directly with students through two key mentorship programs: The Center for the Middle East Student Research Grants and the Urban Lab: Middle East program. At this showcase, students talked to Middle East fellow Marwa Shalaby (center) after presenting their field research, which was largely conducted in the Middle East with financial support from the Baker Institute.

As the U.S.-Mexico relationship became a flashpoint in the 2016 presidential race, the **Mexico Center** provided perspective with informative, well-researched insight into the countries' longstanding partnership.

In February, the center hosted a daylong conference on the implementation of energy reforms in a country where the rule of law is tenuous. Center director Tony Payan turned the 17 research papers produced for the conference into a book to be published in Spanish later this year. Chapters cover topics from laws governing contracts, water and land use to regulatory transparency. The ambitious reforms were also the topic of Payan's testimony before a U.S. House foreign affairs subcommittee in July.

Nonresident scholar Gary Hale approached the reforms as a former DEA agent: What are the security risks for multinational oil companies operating in areas vulnerable to cartels? "Mexican officials recognize that their Achilles heel in attracting foreign investment is providing viable security to foreign investors" against cartel-linked kidnappings and oil theft, he wrote.

Mexico as a whole is experiencing a "violence epidemic," concluded Payan and Puentes visiting scholar Fernando

Chinchilla, who studied cartel-related murders from a public health perspective. Indeed, a growing number of citizens — fearing for their lives and unassured by their government's response to the crisis — are armed and ready to combat organized crime groups. Payan's September 2015 white paper asked if their vigilantism represents a major government failure to protect the public, while his later piece on Mexico's unfettered use of the military in the war on drugs argued for legislation that regulates the military's role in public safety.

In July, "El Chapo" Guzman, one of the country's most notorious drug lords, made headlines after a second escape from a maximum-security prison in Mexico. Payan, Hale and nonresident scholar Nathan Jones turned out a series of blogs on Guzman's escape and recapture six months later. "The corruption that allowed Chapo to again walk free is another sad example of a public safety system that is controlled by organized crime," wrote Hale.

Drug capos like Guzman have long been the focus of Mexico's "kingpin strategy" to dismantle the cartels by eliminating their leaders. Mexico Center interns sought to illustrate the fallout from the approach in a timeline that links the evolution of cartels to major drug violence between 1980 and 2015. "The goal of this ongoing project is

12.14.15 *A reporter interviews Tony Payan, director of the Mexico Center, after a panel discussion on Mexico's successes and challenges three years after the election of President Enrique Peña Nieto.*



to show if the strategy works or causes more violence as cartels form, break apart and create new alliances,” said program manager Lisa Guáqueta.

A second group of interns focused on the border by creating an interactive map showing the flow of Mexican students leaving home to study in the U.S. In a similar vein, Puentes visiting scholar Elizabeth Salamanca examined the migration of educated Mexican entrepreneurs to the U.S. Her November paper describes their reasons for taking their knowledge and skills across the border, and highlights their positive economic impact in communities in Texas and across the country.

In February, the center launched a yearlong project on the efficiency and productivity of private and public organizations along the 1,954 mile U.S.-Mexico border. Investigators, including research analyst Pamela Lizette Cruz, will conduct hundreds of personal interviews and surveys with the goal of finding ways to optimize operations in the busy, sometimes chaotic region.

The global drop in oil and other commodity prices drove the work of the **Latin America Initiative** (LAI) this year, with experts examining the effect of low prices on the region's economies.

Nonresident fellow José Antonio Ocampo studied the combined impact of declining exports, falling commodity prices and stagnating trade on countries like Brazil, Mexico and Argentina. Francisco Monaldi, fellow in Latin American energy policy, tracked the collapse of Venezuela's economy in expert commentary for *The Wall Street Journal*, *Forbes*, *The Financial Times* and *Bloomberg*, among others.

The LAI continued its *Voices of the Americas* project, a series of political and economic blogs by experts living in countries throughout the region. Topics included Brazil's housing and economic crises as it prepared for the 2016 Olympics; social unrest over mining in Peru; and President Obama's historic trips to re-establish bilateral relations in Cuba and Argentina. LAI program director Erika de la Garza wrote on political turmoil in the region and, after an academic visit to Cuba, on the restoration of ties between the U.S. and the island.

In October, the LAI — in partnership with the Rothko Chapel and Rapoport Center at the University of Texas law school — examined how environmental damage primarily caused by industry threatened the livelihoods of indigenous peoples, particularly in Honduras.



04.12.16 Full normalization of U.S.-Cuba relations will require time and careful bilateral deliberations, His Excellency José Ramón Cabañas Rodríguez, ambassador of Cuba to the U.S., says at this Director's Lecture Series event. Cabañas gave an overview of progress since the restoration of diplomatic ties and noted that already the number of Americans visiting Cuba rose by 77 percent in 2015, while a record 298,000 Cuban-Americans visited the island in the same period.



04.25.16 His Excellency Luis Videgaray Caso, Mexico's secretary of finance and public credit, meets audience members after a McLarty Lecture Series event on the country's economic status and the impact of legislative reforms on its future.

10.06.15 Erika de la Garza (left), program director of the Latin America Initiative, discusses recent research with Anastasia Ray during the annual members-only Roundtable Fall Reception.



02.11.16 Alejandro Ponce, chief research officer of the World Justice Project, delivers the keynote address at the event "The Rule of Law and Mexico's Energy Reform."



12.14.15 Nonresident fellows Jesús F. Reyes-Heroles (left) and Gary J. Hale consider labor, education and electoral reforms in Mexico in the context of the country's persistent poverty and rising violence and crime.



05.05.16 Mexico Center fellows and scholars provide an overview of the challenges ahead for Mexico at the Roundtable annual dinner. From left are Jesús Velasco, nonresident scholar; Francisco Monaldi, fellow in Latin American energy policy; Clara Luz Álvarez, nonresident scholar; and Gary Hale, nonresident fellow in drug policy and Mexico studies.

“U.S. policy toward Mexico must go beyond drugs and immigration. Our symbiotic relationship requires a more comprehensive approach that considers a wide range of energy, economic and political issues that affect both nations.”

— Tony Payan
Director, Mexico Center



09.24.15 A conference on North America and global energy markets features a keynote address from Martin Houston, chairman of Parallax Energy.



02.11.16 Experts in academia and industry consider the challenges of regulating Mexico’s new energy sector. From left, Verónica Baz, general director of the Centro de Investigación para el Desarrollo; Miriam Grunstein, Mexico Center nonresident scholar, professor at the Universidad Autónoma de Nuevo León, and chief energy counsel at Brilliant Energy; Eduardo Pérez Motta, partner at Agon Economía y Derecho; and Luis Serra, chief executive of the Energy Initiative at the Instituto Tecnológico de Estudios Superiores de Monterrey.

The 2016 presidential election season has defied the pundits. Throughout the year, Baker Institute experts have provided their nonpartisan perspectives to help bring clarity to the sometimes confusing and unpredictable developments.

As the Super Tuesday primaries approached in February, the institute hosted two events on the presidential candidates' policy proposals. Domestic policy experts discussed the candidates' positions on tax reform, jobs and business policy, health policy and U.S. drug laws, while foreign policy experts focused on the Middle East, immigration, global climate change and trade.

Mark Jones, who leads the **Politics & Elections Program**, responded to hundreds of interview requests about federal and state elections, and produced a series of briefs and commentaries on topics as diverse as the Texas voter I.D. law and the impact of Donald Trump's candidacy on the Texas Republican Party.

A forthcoming series of reports produced in partnership with the White House Transition Project and the Moody Foundation will provide guidance on issues critical to a successful presidential transition. Topics include the duties and typical workdays of White House

staff members and best practices for the presidential appointment process. At the same time, Baker Institute fellows are drafting a series of policy briefs focusing on key issues such as energy policy, immigration, health economics, tax reform and drug policy for the candidates, the next administration and the public.

The September 2015 launch of the **McNair Center for Entrepreneurship and Innovation** set the stage for the development of research and data on the drivers of ingenuity and sustainable economic growth. The center was established through a generous gift from the Robert and Janice McNair Foundation. Edward J. Egan, most recently an entrepreneurship professor at Imperial College Business School, is the center's first director.

Egan made news in March 2016 with a brief that documented the decline of venture capital in Texas. Despite having the third-largest venture capital investment in the U.S. a decade ago, Texas will likely slide to sixth place before 2016 is over. The McNair Center is using Houston's entrepreneurship ecosystem as a case study, collecting data on start-up firms, accelerators and incubators to build understanding of what makes high-growth entrepreneurship

02.16.16 *Institute experts examine the implications of the presidential candidates' positions on domestic policy issues. A companion event on Feb. 10 featured analysis of international policy proposals.*



succeed or fail. Other current projects include academic papers analyzing urban “entrepreneurship hubs,” the impact of leveraged buyouts, and disadvantages faced by small businesses in the courts, as well as the release of the first comprehensive database of all U.S. patents granted from 1976 to the present. Researchers at the center are already using this data to design proposed changes to U.S. patent laws.

A major focus of the **Drug Policy Program** this year was the acquisition and updating of an extensive collection of data and charts that trace patterns of the use of various drugs, legal and illegal, over more than 40 years, now available on the Baker Institute website as the Brian C. Bennett Drug Charts. Program director William Martin and postdoctoral fellow Katharine Neill drew on these data to produce an issue brief, “Drugs by the Numbers,” that illustrates the disparities between government-collected data and popular perception, mass media presentations and public policy.

Neill co-authored a research paper, “Second Chances: The Economic and Social Benefits of Expanding Drug Diversion Programs in Harris County,” and a related op-ed in the Houston Chronicle. These led to media interviews and invitations to meet with the staffs of the mayor and the district attorney and to participate

in the Harris County Criminal Justice Coordinating Council. She also wrote a Baker Institute blog explaining the Department of Justice decision to release 6,000 inmates from federal prison in the fall of 2015.

Martin led a panel discussion on “Faith, Fallacies, and Failure of the Drug War” at the 2015 International Drug Policy Reform Conference in Washington, D.C.

Fellows in the **Tax and Expenditure Policy Program** continued to work on policies and modeling tools to improve budgeting decisions at the local and federal level. In July, John Diamond, the Edward A. and Hermena Hancock Kelly Fellow in Public Finance, testified before the U.S. Joint Economic Committee on the effect of dynamic scoring on fiscal policymaking. He is currently analyzing Houston’s pension crisis for a forthcoming paper.

Diamond and Rice faculty scholar George Zodrow traveled to Utah in December to present a paper at a computational public economic conference. Zodrow also delivered three lectures on personal income tax reform as part of an International Monetary Fund workshop and is the co-author of an upcoming research paper weighing the factors affecting the taxation of capital income in a small open economy.



02.10.16 *Where do the presidential candidates stand on international policy issues? From left, moderator Allen Matusow, academic affairs director; Joe Barnes, Bonner Means Baker Fellow; Russell A. Green, Will Clayton Fellow in International Economics; Tony Payan, Françoise and Edward Djerejian Fellow for Mexico Studies and director of the Mexico Center; and Ronald L. Sass, fellow in global climate change, separate fact from fiction.*



02.16.16 *John W. Diamond, the Edward A. and Hermena Hancock Fellow in Public Finance, compares the tax and spending plans of Hillary Clinton, Bernie Sanders, Donald Trump, Jeb Bush, Ted Cruz and Marco Rubio at a “Campaign 2016” event.*



03.08.16 *Katharine A. Neill, the Alfred C. Glassell, III, Postdoctoral Fellow in Drug Policy, discusses drug prohibition, drug reform in Harris County, and marijuana laws in Texas and the United States at this Baker Institute Student Forum event.*



11.10.15 *William Martin, director of the Drug Policy Program, argues for an overhaul of ineffective U.S. drug policies at a members-only Roundtable dialogue. The policies are “premised on incorrect assumptions and aimed at the wrong targets,” he said.*



04.05.16 Roundtable members question Edward J. Egan, director of the McNair Center for Entrepreneurship and Innovation, about the state of entrepreneurship in Houston. Entrepreneurship should be strengthening the economic power of Texas, but Egan's studies strongly suggest that this isn't the case.



02.16.16 Throughout the year, journalists relied on political science fellow Mark P. Jones for astute commentary on the state of the presidential election at the national level and in Texas.

“If Texas could establish vibrant entrepreneurship ecosystems in Houston and Dallas and enhance Austin’s current entrepreneurship ecosystem, the state could reap enormous economic benefits. In addition to growing Texas’ economy, it would diversify Texas’ economy and add high-skill jobs.”

— Edward J. Egan
Director, McNair Center for
Entrepreneurship and Innovation



03.09.16 Law enforcement experts predict the impact of drug prohibition on society and public safety at this event hosted by the Baker Institute Drug Policy Program. Participants included Harris County District Attorney Devon Anderson, at podium, Texas state Rep. Gene Wu and former police detective Howard Wooldridge.

The past year witnessed dramatic exchange rate movement, and the **International Economics Program** produced timely and relevant research on exchange rate policy for policymakers. The work is the result of an October 2015 Baker Institute conference that gathered top economists and former senior officials from the U.S. and Japan – such as Paul Volcker, John Taylor, Barry Eichengreen and former treasury secretary James A. Baker, III – to review the prospects for exchange rate coordination. Their research, including contributions from international economics fellow Russell Green, was published in the book “International Monetary Cooperation: Lessons from the Plaza Accord After Thirty Years.”

Green, who was the U.S. Treasury Department’s first financial attaché to India, also produced issue briefs on the reforms that Prime Minister Narendra Modi’s government must undertake to revive the country’s manufacturing sector and on an approach to developing a simple 20-year projection of growth and employment in India.

Steven Lewis, who leads the **China Studies Program**, met with officials and scholars at three top think tanks in China in October. These talks should lay the

groundwork for possible participation by Chinese government officials on a Rice Sociology Department–Baker Institute project: The ethical problems faced by physicists pursuing research at Chinese universities, and the problems all scientists face while conducting international research. Lewis will work with fellow Kirstin Matthews and Rice faculty scholar Elaine Ecklund to distribute the study results and meet with officials from many countries to devise best practices for international collaboration in science.

Fiscal 2016 marks the 18th year that Lewis has worked with Rice students and alumni to collect images of commercial and public service ads from public spaces in Beijing, Shanghai, Singapore, Taipei and Hong Kong, and the second year of a major survey of similar ads in Europe as well as Washington, D.C., and Seoul. The project will expand to Latin America and other parts of Asia and North America in the fall. This pioneering archive of mass communication media together gives unique insights into a country’s society, culture and politics.



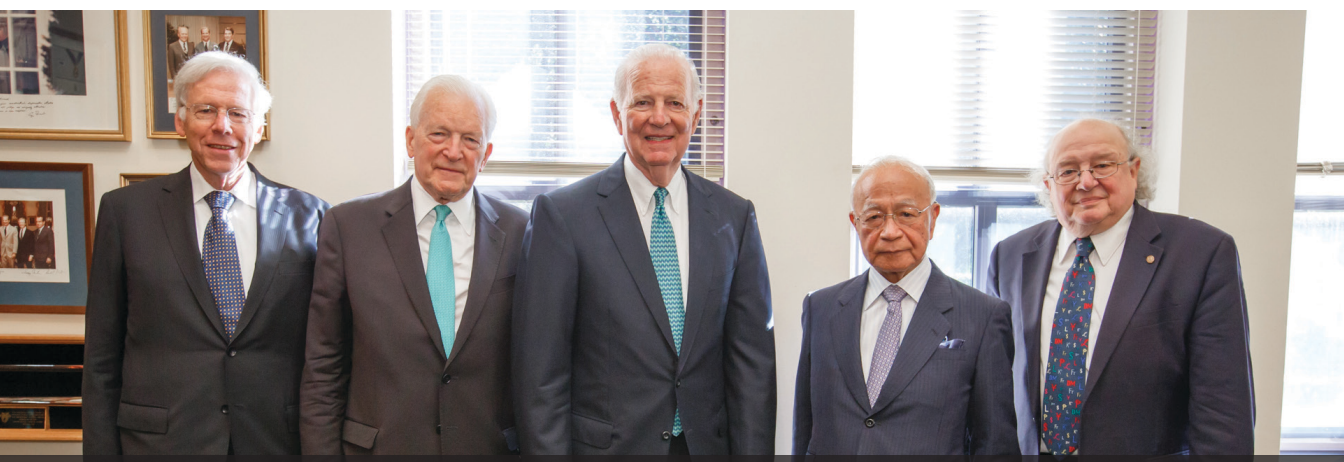
04.26.16 Secretary of State John Kerry delivers an address on the role of religion in foreign policy. This special event was open to Roundtable members and the students, faculty and staff of Rice University.



05.11.16 BAKER INSTITUTE The Ambassador of the Federal Republic of Germany to the United States, His Excellency Peter Wittig, examines the importance of transatlantic relations in today's international arena.



02.24.16 The Baker Institute hosts Ambassador William J. Burns, president of the Carnegie Endowment for International Peace, for a Director's Lecture Series presentation on "American Leadership in a Changing International Landscape."



10.01.15 Key figures from the Plaza Accord summit and top economists attended a conference that marked the 30th anniversary of the historic agreement. In this photo, James A. Baker, III – who engineered the meeting as the then-U.S. treasury secretary – is joined by (from left) Charles Dallara, partner and vice chairman of Partners Group Holding; the Honorable David C. Mulford, vice chairman international of Credit Suisse; Makoto Utsumi, chairman of the global advisory board of Tokai Tokyo Financial Holdings; and Edwin M. Truman, nonresident senior fellow at the Peterson Institute for International Economics.

Nearly 50 years after the first U.S. moon landing, America's space program is in search of direction. "We need a space policy that has a vision that can build on past achievements and keep moving forward," said George Abbey, the **Space Policy Program's** senior fellow and the former director of the Johnson Space Center. "We don't have one."

While a previous era saw the U.S. and Russia compete for space supremacy, international collaboration is key to space exploration in the 21st century, he said. The return of astronaut Scott Kelly to Earth after 340 consecutive days aboard the International Space Station "should be an example to the world of the success that can be achieved if nations choose to work together for the betterment of all humankind."

Abbey makes sure his message is heard by the next generation. He, along with logistics manager Jason Lyons, oversees an international internship program for young scientists and engineers interested in space. In June, Abbey, former space shuttle commander Leroy Chiao and Apollo 13 astronaut Fred Haise spent an evening discussing NASA with the Baker Institute Roundtable Young Professionals. In addition to describing their disparate flight

experiences, the astronauts addressed the federal funds needed to maintain America's leadership role in space.

Federal research and support for science was also a primary research focus of the **Science and Technology Policy Program** this year. Fellows Neal Lane and Kirstin Matthews, along with postdoctoral fellow Kenneth Evans, analyzed feedback from 50 scientists and government experts to develop recommendations for the White House Office of Science and Technology Policy. Lane, who led the study, served as the White House science advisor during the Clinton administration. The report was released at a press conference in Washington, D.C., and will be directed to the next president and the OSTP.

The Civic Scientist Program, a signature initiative of the S&T Policy Program, reached over 1,700 students from 20 different schools through 25 lectures in fiscal 2016. Rice professors and local science and engineering leaders spoke to students about topics as diverse as heart defects and regenerative medicine, water sustainability, and careers in science, technology, engineering and math. The program aims to demystify science through talks by prominent experts in the field.



06.27.16 Where will the U.S. space program be in the decades ahead? From left, Leroy Chiao, former space shuttle commander; Fred Haise, Apollo 13 astronaut; and space policy fellow George Abbey, former Johnson Space Center director, offer their insights at a happy hour for Roundtable Young Professionals.



07.05.15 Moscow Summer Intern Project participants pose for a photo following their tour of Zvezda, a Russian company that manufactures space suits used by cosmonauts.



11.18.15 David Laude, senior vice provost and professor of chemistry at The University of Texas at Austin, visits a Houston middle school as part of a Civic Scientist Program outreach effort.



09.29.15 Neal F. Lane, senior fellow in science and technology policy, moderates a panel discussion at a student workshop on the prevention, control and elimination of neglected tropical diseases. International and domestic health experts discussed tools, such as new media, that students could use to advance global health while still in school.

The Baker Institute continues to involve, educate and support future leaders by offering world-class opportunities to assist in the study and development of public policy. Students interacted with policy leaders, took courses from fellows, participated in groundbreaking research and interned domestically and abroad.

In the fall, the **Baker Institute Student Forum** (BISF) hosted its third annual policy paper competition. Rice undergraduates were invited to submit policy proposals to address existing problems or emerging opportunities in the energy sector. The seven finalists presented their papers to a panel of experts and networked with Houston energy industry professionals. The judges ultimately selected three winners, who received cash awards and the opportunity to publish their papers in the “Rice Cultivator,” a student policy journal produced by the Baker Institute.

The BISF also held debates on immigration policy, the Syrian refugee crisis and the 2016 presidential race. Fellow Joe Barnes served as the BISF’s faculty advisor.

Throughout the year, 80 students have participated in internships supported by the Baker Institute. The **Jesse Jones Leadership Center Summer in D.C. Policy Research Internship Program** has provided

stipends to more than 100 Rice students since its inception in 2004. This year, under the direction of fellow Steven Lewis, 12 policy-minded students completed summer internships at the American Civil Liberties Union, the U.S. Department of Education, the Middle East Institute and other research organizations in the nation’s capital.

The fifth annual **Moscow Summer Intern Program** took students from Rice and other U.S. universities to Russia, where they toured space facilities, participated in rocket modeling workshops and simulated space missions in partnership with the Youth Space Center of Bauman Moscow State Technical University. The institute’s Jason Lyons led the U.S. contingent. Back in Houston, the interns met former NASA astronaut Fred Haise, who shared his experience as a crewmember of Apollo 13.

As part of the inaugural **Urban Lab: Dubai** program, eight Rice students traveled to the United Arab Emirates with fellow Jim Krane and research analyst Ariana Marnicio to conduct research on topics ranging from energy policy to migrant workers’ rights. In May, the Center for the Middle East (CME) hosted a showcase featuring the work of 16 student researchers supported by the Urban Lab program and **CME Student Research Grants**.



08.29.15 *Steven Lewis, program director of the Summer in D.C. Policy Research Internship Program, introduces Melanie Zook '16, before her research presentation on fairness and opportunity in education.*



04.09.16 *Ryan Sun (left) and Michael Portal, winners of the third annual BISF Undergraduate Public Policy Competition, present their proposal "Roundabout Technology and the Energy Economy."*



04.07.16 *Student participants of the Moscow Summer Intern Program gather for a photo at the Baker Institute after a talk by Apollo 13 astronaut Fred Haise (center). Students from Russia, Europe and the United States participated this year in the program, which alternates between Houston and Moscow.*



03.24.16 *The Baker Institute Student Forum spring debate between the Rice Young Democrats and the Rice College Republicans features lively exchanges on immigration policy and the Syrian refugee crisis.*



03.01.15 *Center for the Middle East research analyst Ariana Marnicio (first row, second from right) co-lead Rice students on a research trip to Dubai as part of a collaboration between the Baker Institute and the political science department's Urban Lab: Middle East.*



09.09.15 *Four critically acclaimed writers who served in Vietnam – Philip Caputo, Larry Heinemann, Tim O’Brien and Tobias Wolff – share their combat experiences as well as passages from their war-themed books during a panel discussion marking the 50th anniversary of the war. The event was co-sponsored by the Roundtable Young Professionals, Jones Graduate School of Business and the Veterans in Business Association at Rice University.*

The fiscal year of Rice University’s Baker Institute corresponds to that of the university, running from July 1 to June 30. The Baker Institute’s income statement for fiscal year 2016 includes \$9.15 million in revenue compared to \$8.58 million in expenses.

Nearly half of Baker Institute revenue in fiscal year 2016 came from the distribution of \$4.43 million from the institute’s endowment, which has a market value of \$104 million. In FY2016, revenue from grants increased to 9 percent of overall revenue and university support fell to 1 percent of total funding.

Over 75 percent of expenditures directly fund the institute’s policy research programs, including fellow

and scholar salaries, research and event costs, publishing expenses, honoraria and special projects. The remaining 23 percent of expenses cover operating costs including administrative staff salaries, communications and marketing, fundraising expenses, building maintenance, audiovisual equipment and general supplies.

In FY2017, the institute will continue to pursue sustainable endowment funds for programs currently only supported or partially supported by soft funds. These endowed funds will provide future financial security for institute centers and programs. The institute is also seeking strategic programmatic gifts to support the administrative and research aspects of key policy areas.

Baker Institute Endowment History (Fiscal Years 2009–2016)

(in millions of U.S. dollars)

Fiscal Year	Market Value*	Earnings Distributed	New Contributions to Endowments
2009	\$ 77.84	\$ 3.41	\$ 0.24
2010	\$ 60.85	\$ 3.19	\$ 1.05
2011	\$ 65.19	\$ 3.26	\$ 1.44
2012	\$ 78.16	\$ 3.37	\$ 3.86
2013	\$ 81.31	\$ 3.33	\$ 1.08
2014	\$ 88.69	\$ 3.61	—
2015	\$ 101.09	\$ 3.77	\$ 2.35
2016	\$ 104.24	\$ 4.43	\$ 0.01

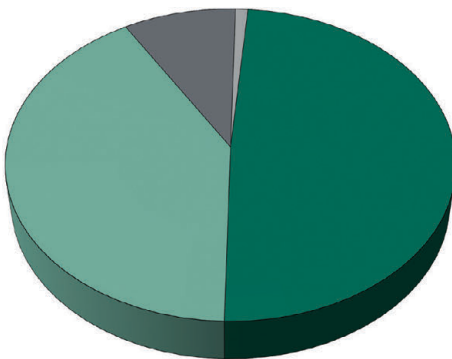
**As of June 30 of the previous fiscal year*

Income Statement — Fiscal Year 2016 (July 1, 2015–June 30, 2016)

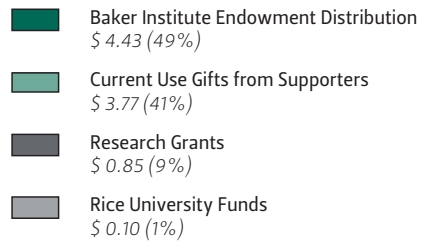
(in millions of U.S. dollars)

Revenue	+ \$ 9.15
Baker Institute Endowment Distribution	\$ 4.43
Current Use Gifts from Supporters	\$ 3.77
Research Grants	\$ 0.85
Rice University Funds	\$ 0.10
Expenses	- \$ 8.58
Research Programs and Grants	\$ 6.57
Development, Public Affairs, Communication and Administration	\$ 2.01
Net Income — Fiscal Year 2016	\$ 0.57

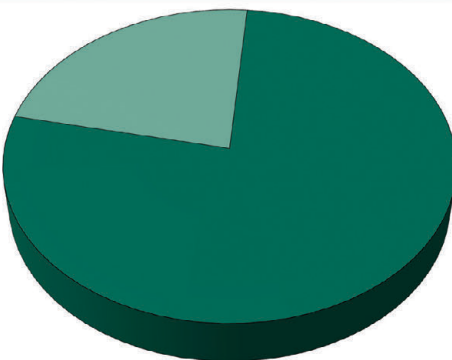
Revenue — Fiscal Year 2016
(in millions of U.S. dollars)



Total: \$ 9.15



Expenses — Fiscal Year 2016
(in millions of U.S. dollars)



Total: \$ 8.58



Board of Advisors

The board of advisors is dedicated to supporting and expanding the research and public policy goals of the Baker Institute. Board members provide a valuable external perspective and sounding board for institute leadership and policy fellows, and increase the Baker Institute's visibility with their support of its nonpartisan policy research and recommendations.



James A. Baker IV
Partner, Baker Botts L.L.P.



Steven L. Miller
*Chair, Board of Advisors, Rice University's Baker Institute for Public Policy
Chairman and President, SLM Discovery Ventures, Inc.
Former President, Chairman and CEO, Shell Oil Company*



E. William Barnett
*Retired Chair, Board of Advisors, Rice University's Baker Institute for Public Policy
Retired Chair, Rice University Board of Trustees
Retired Managing Partner, Baker Botts L.L.P.*



J.D. Bucky Allshouse
Attorney, J.D. Bucky Allshouse, P.C.



Laura D. Bellows
President and Chairman, W.S. Bellows Construction Corporation



**His Excellency
Sheikh Abdulla bin Ali
Al-Thani, Ph.D.**
Member, Board of Directors, and Managing Director, Qatar Leadership Centre



Kirbyjon H. Caldwell
Senior Pastor, Windsor Village United Methodist Church



**The Honorable
Hushang Ansary**
Chairman, Parman Capital Group



Clarence P. Cazalot Jr.
*Chair, Program and Development Committee, Baker Institute Board of Advisors
Retired Chairman, President and CEO, Marathon Oil Corporation*



Stephen I. Chazen
Former Chief Executive Officer, Occidental Petroleum Corporation



Lynn Laverty Elsenhans
Former Chairman and CEO, Sunoco Inc. and Sunoco Logistics Partners L.P.



The Honorable Peter R. Coneway
*Managing Director, Riverstone Holdings LLC
Former U.S. Ambassador to Switzerland and Liechtenstein*



Armando Garza
Chairman, Alfa



James W. Crownover
*Former Director, McKinsey & Company
Retired Chair, Rice University Board of Trustees*



Claudio X. González
Chairman of the Board, Kimberly-Clark de México



The Honorable Linnet Deily
*Former U.S. Ambassador to the World Trade Organization
Former Deputy U.S. Trade Representative*



Gerald D. Hines
Founder and Chairman, Hines



The Honorable Charles W. Duncan Jr.
*Chairman, Duncan Capital Management, Inc.
Former U.S. Secretary of Energy*



Franci Neely
Philanthropist and Former Trial Attorney



Harry M. Reasoner
*Partner, Vinson & Elkins LLP
Former Managing Partner,
Vinson & Elkins LLP*



Marc J. Shapiro
*Chair, Governance and
Nominating Committee,
Baker Institute Board of
Advisors
Non-Executive Chairman,
Chase Bank of Texas
Former Vice Chairman, JP
Morgan Chase & Co.*



David Rhodes
President, CBS News



L.E. Simmons
*Founder and President, SCF
Partners*



Beth Robertson
*President, Cockspur, Inc.
President, Westview
Development, Inc.*



**The Honorable
Warren W. Tichenor**
*Former U.S. Ambassador
to the United Nations
and Other International
Organizations in Geneva
President, W.W. Tichenor
& Co., Inc.*



**The Honorable
John F.W. Rogers**
*Executive Vice President,
Chief of Staff and Secretary
to the Board of Advisors,
Goldman Sachs & Company
Former U.S. Under Secretary
of State for Management
Former U.S. Assistant
Secretary of the Treasury*



Robert B. Tudor III
*Chairman and CEO, Tudor,
Pickering, Holt & Co., LLC
Chair, Rice University Board
of Trustees*



A.R. "Tony" Sanchez Jr.
*Chairman and CEO, Sanchez
Oil & Gas Corporation*



John Eddie Williams Jr.
*Founder and Managing
Partner, Williams Kherkher*



Wallace S. Wilson
*Retired Chairman, Wilson
Industries*

EX OFFICIO MEMBERS



**The Honorable
Madeleine Korbelt Albright**
*64th Secretary of State
Chair, Albright Stonebridge
Group*



David W. Leebron
President, Rice University



**The Honorable
James A. Baker, III**
*61st Secretary of State
Honorary Chair, Rice
University's Baker Institute
for Public Policy*



**Gen. Colin L. Powell, USA
(ret.)**
*65th Secretary of State
Former Chairman, Joint
Chiefs of Staff*



**The Honorable
Edward P. Djerejian**
*Director, Rice University's
Baker Institute for Public
Policy
Former U.S. Ambassador to
Syria and to Israel*

Experts

Baker Institute experts produce independent, nonpartisan research that provides the base for the institute's public policy recommendations. The institute is noted for its pragmatic and forward-looking policy proposals that are disseminated to policymakers and reported in national and international publications and media. The fellows also write books, blogs and articles and hold workshops and lectures throughout the year.



Linda A. Capuano, Ph.D.
Fellow in Energy Technology

FELLOWS



George W.S. Abbey
Senior Fellow in Space Policy



Kristian Coates Ulrichsen, Ph.D.
Fellow for the Middle East



Samih Al-Abid, Ph.D.
*Diana Tamari Sabbagh
Fellow in Middle Eastern
Studies*



Erika de la Garza
*Program Director, Latin
America Initiative*



Abdullah Aydogan, Ph.D.
*Postdoctoral Fellow, Center
for the Middle East*



John W. Diamond, Ph.D.
*Edward A. and Hermena
Hancock Kelly Fellow in
Public Finance*



Joe Barnes
Bonner Means Baker Fellow



**The Honorable
Edward P. Djerejian**
*Director
Janice and Robert McNair
Chair in Public Policy
Edward A. and Hermena
Hancock Kelly University
Chair for Senior Scholars*



Edward J. Egan, Ph.D.
*Fellow and Director, McNair
 Center for Entrepreneurship
 and Innovation*



Peter J. Hotez, M.D., Ph.D.
*Fellow in Disease and
 Poverty*



Kenneth M. Evans, Ph.D.
*Postdoctoral Fellow in
 Science and Technology
 Policy*



Mark P. Jones, Ph.D.
Fellow in Political Science



Russell A. Green, Ph.D.
*Will Clayton Fellow in
 International Economics*



Jim Krane, Ph.D.
*Wallace S. Wilson Fellow in
 Energy Studies*



Yair Hirschfeld, Ph.D.
*Isaac and Mildred Brochstein
 Fellow in Middle East Peace
 and Security in Honor of
 Yitzhak Rabin*



Neal F. Lane, Ph.D.
*Senior Fellow in Science and
 Technology Policy*



Vivian Ho, Ph.D.
*James A. Baker III Institute
 Chair in Health Economics
 Director, Center for Health
 and Biosciences*



Steven W. Lewis, Ph.D.
*C.V. Starr Transnational
 China Fellow
 Coordinator, Jesse Jones
 Leadership Center Summer
 in D.C. Policy Research
 Internship Program*



Michael D. Maher, Ph.D.
*Senior Program Advisor,
Center for Energy Studies*



Allen Matusow, Ph.D.
Academic Affairs Director



Farhan Majid, Ph.D.
*L.E. and Virginia Simmons
Fellow in Health and
Technology Policy*



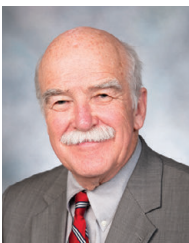
**Kenneth B. Medlock III,
Ph.D.**
*James A. Baker, III, and
Susan G. Baker Fellow
in Energy and Resource
Economics
Senior Director, Center for
Energy Studies*



David R. Mares, Ph.D.
*Baker Institute Scholar for
Latin American Energy
Studies*



**Francisco J. Monaldi,
Ph.D.**
*Fellow in Latin American
Energy Policy*



William Martin, Ph.D.
*Harry and Hazel Chavanne
Senior Fellow in Religion and
Public Policy
Director, Drug Policy Program*



Quianta Moore, M.D., J.D.
*Baker Institute Scholar in
Health Policy*



**Kirstin R.W. Matthews,
Ph.D.**
*Fellow in Science and
Technology Policy*



Katharine A. Neill, Ph.D.
*Alfred C. Glassell, III,
Postdoctoral Fellow in
Drug Policy*



Tony Payan, Ph.D.
*Françoise and Edward
 Djerejian Fellow for Mexico
 Studies*
Director, Mexico Center



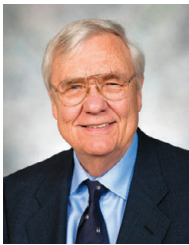
Robert M. Stein, Ph.D.
Fellow in Urban Politics



**Ghasideh Pourhashem,
 Ph.D.**
*Postdoctoral Fellow,
 Center for Energy Studies*



**Mohammad Ayatollahi
 Tabaar, Ph.D.**
Fellow for the Middle East



Ronald L. Sass, Ph.D.
*Fellow in Global Climate
 Change*



Emilian Vankov
*Postdoctoral Fellow,
 Center for Energy Studies*



Marwa Shalaby, Ph.D.
Fellow for the Middle East
*Director, Women's Rights in
 the Middle East Program*



A.Kadir Yildirim, Ph.D.
*Research Scholar, Center for
 the Middle East*



Marah Short
*Associate Director, Center
 for Health and Biosciences*

NONRESIDENT FELLOWS

Robert Bazell

Science and Technology Policy Program

Regina M. Buono, J.D.

Center for Energy Studies

Mounira M. Charrad, Ph.D.

Women's Rights in the Middle East Program

Gary J. Hale

Drug Policy Program and Mexico Center

Hagop M. Kantarjian, M.D.

Center for Health and Biosciences

Timothy J. Kehoe, Ph.D.

Mexico Center

Marta Lagos

Latin America Initiative

Elena M. Marks

Center for Health and Biosciences

John Mendelsohn, M.D.

Biomedical Research Policy Program

Valentine M. Moghadam, Ph.D.

Women's Rights in the Middle East Program

Pedro da Motta Veiga, Ph.D.

Latin America Initiative

José Antonio Ocampo, Ph.D.

Latin America Initiative

Jesús F. Reyes–Heróles, Ph.D.

Mexico Center

Luis Rubio, Ph.D.

Mexico Center

Constantino Urcuyo, Ph.D.

Latin America Initiative

Katherine Zodrow, Ph.D.

Center for Energy Studies

NONRESIDENT SCHOLARS

Clara Luz Álvarez, Ph.D.

Mexico Center

David R. Brockman

Religion and Public Policy Program

Raúl Bajo Buenestado, Ph.D.

Center for Energy Studies

Gabe Collins

Center for Energy Studies

Maude Rowland Cuchiara, Ph.D.

Science and Technology Policy Program

Adrian Duhalt Gomez, Ph.D.

Mexico Center

Kevin Erickson, M.D.

Center for Health and Biosciences

Miriam Grunstein, Ph.D.

Mexico Center

Ana S. Iltis, Ph.D.

Biomedical Research Policy Program

Nathan P. Jones, Ph.D.

Drug Policy Program and Mexico Center

Aynne Kokas, Ph.D.

China Studies Program

Nancy Hernández López

Latin America Initiative

Anna Mikulska, Ph.D.

Center for Energy Studies

Isidro Morales, Ph.D.

Mexico Center

Pablo M. Pinto, Ph.D.

Latin America Initiative

Elizabeth Salamanca, Ph.D.

Mexico Center

Deepak Srivastava, M.D.

Biomedical Research Policy Program

Drury Stevenson, J.D.

Drug Policy Program

Jesús Velasco, Ph.D.

Mexico Center

CONTRIBUTING EXPERTS

Dean Becker

Drug Policy Program

Brian C. Bennett

Drug Policy Program

Lindsay J. Benstead, Ph.D.

Women's Rights in the Middle East Program

Gail Buttorff, Ph.D.

Women's Rights in the Middle East Program

Roberto Echandi

Latin America Initiative

Jerry Epstein

Drug Policy Program

Sergio Fausto

Latin America Initiative

Henry Gonzalez

Latin America Initiative

Monica M. Matsumoto

Science and Technology Policy Program

David Vassar, Ph.D.

Latin America Initiative

Bozena Welborne, Ph.D.

Women's Rights in the Middle East Program

Masaaki Yoshimori

International Economics Program

RICE FACULTY SCHOLARS

Baker Institute Rice faculty scholars are members of the Rice University faculty who make significant contributions to the work of the Baker Institute.

Pedro Alvarez, Ph.D.

*George R. Brown Professor of Engineering
Chair, Department of Civil and Environmental
Engineering*

Jim Blackburn

*Professor in the Practice of Environmental
Engineering*

Dagobert Brito, Ph.D.

Peterkin Professor of Political Economy

Sergio Chávez, Ph.D.

Assistant Professor of Sociology

Nathan Citino, Ph.D.

Associate Professor of History

David Cook, Ph.D.

Associate Professor of Religious Studies

Robert Curl, Ph.D.

*Pitzer-Schlumberger Professor of Natural
Sciences Emeritus
University Professor Emeritus
Professor of Chemistry Emeritus
1996 Nobel Laureate in Chemistry*

André Droxler, Ph.D.

*Director, Center for the Study of Environment
and Society
Professor of Earth Science*

Luis Duno-Gottberg, Ph.D.

*Associate Professor of Caribbean and
Film Studies
Chair, Department of Spanish, Portuguese and
Latin American Studies*

Elaine Howard Ecklund, Ph.D.

*Herbert S. Autrey Chair Professor of Sociology
Director, Religion and Public Life Program
Co-director, Boniuk Institute for the Study and
Advancement of Religious Tolerance*

Mahmoud A. El-Gamal, Ph.D.

*Professor of Economics
Chair in Islamic Economics, Finance and
Management*

Julie Fette, Ph.D.

Associate Professor of French Studies

Peter Hartley, Ph.D.

*George and Cynthia Mitchell Chair and Professor
of Economics*

Yael V. Hochberg, Ph.D.

*Ralph S. O'Connor Professor of Entrepreneurship
Director, Rice Alliance for Technology and
Entrepreneurship*

Rachel Kimbro, Ph.D.

*Associate Professor of Sociology
Director, Urban Health Program, Kinder Institute
for Urban Research*

Moramay Lopez-Alonso, Ph.D.

Associate Professor of History

Ussama Makdisi, Ph.D.

*Professor in Arabic Studies
Arab-American Educational Foundation Chair
of Arab Studies*

Melissa Marschall, Ph.D.

Professor of Political Science

Caroline A. Masiello, Ph.D.

*Associate Professor of Earth Science and
Chemistry*

Peter Mieszkowski, Ph.D.

*Allyn R. and Gladys M. Cline Professor Emeritus
of Economics*

Leslie Schwindt-Bayer, Ph.D.

Associate Professor of Political Science

Nicolas Shumway, Ph.D.

*Dean of Humanities
Frances Moody Newman Chair in Humanities*

Richard J. Smith, Ph.D.

*George and Nancy Rupp Professor of Humanities
Professor of History
Director of Asian and Global Outreach,
Rice University Center for Education*

Ronald Soligo, Ph.D.

Professor Emeritus of Economics

Richard Stoll, Ph.D.

Albert Thomas Professor of Political Science

Diana Strassmann, Ph.D.

*Carolyn and Fred McManis Distinguished
Professor in the Practice
Director, Program in Poverty, Justice and
Human Capabilities
Faculty Affiliate, Center for the Study of Women,
Gender and Sexuality
Faculty Affiliate, Chao Center for Asian Studies*

Ted Temzelides, Ph.D.

Professor of Economics

Daniel S. Wagner, Ph.D.

*Associate Professor of Biochemistry and Cell
Biology*

Dan Wallach, Ph.D.

Professor of Computer Science

Calvin "Herb" Ward, Ph.D.

*Foyt Family Chair of Engineering
Professor of Civil and Environmental
Engineering, Ecology and Evolutionary Biology*

Sarah Whiting, Ph.D.

*Dean of Architecture
William Ward Watkins Professor of Architecture*

Ron Witte

Associate Professor of Architecture

George Zodrow, Ph.D.

*Allyn R. and Gladys M. Cline Chair of Economics,
Rice University
International Research Fellow, Centre for
Business Taxation, Oxford University*

RESEARCH STAFF

Mark Agerton

Graduate Fellow, Center for Energy Studies

Tara Blagg

Research Associate, Center for Health and Biosciences

Pamela L. Cruz

Research Analyst, Mexico Center

Nathalie Hinchey

Graduate Fellow, Center for Energy Studies

Shih Yu (Elsie) Hung

Research Associate, Center for Energy Studies

Meei-Hsiang Ku-Goto

Research Programmer, Domestic Health Policy Analysis Program

Christina Shields

Research Assistant, Center for Health and Biosciences

Sharon Tsao

Research Associate, Science and Technology Policy Program

ADMINISTRATIVE STAFF

Maria Armenta

Administrative Coordinator

Robert Barron

Policy Assistant to the Director

Anne Dayton

Research Manager, McNair Center for Entrepreneurship and Innovation

Regina Dennis

Staff Editor

Starr Dickerson

Assistant Director of Development — Stewardship

Sonja D. Fulbright

Assistant Director of Design

Melissa Griffin

Assistant Director of Events

Lisa Guáqueta

Program Manager, Mexico Center

Lianne Hart

Editorial Director

Christene Kimmel

Director of Development

Emily Kinkaid

Assistant Development Officer

Brenda K. Laymance

Administrator, Center for Health and Biosciences

J.E. (Jason) Lyons

Logistics Manager

Giovanna Marciano

Director of Finance

Andrew Murillo

Audiovisual Technician

Kim Murphy

Executive Assistant to the Director

Rafael Nuñez

Web Manager

Shawn O'Neill

Graphic Designer

Christine Pfeffer

Financial Coordinator

Macy Pruitt

Events Coordinator

Paige Roth

Digital Media Editor

Ben Stevenson

Director of Operations and Planning

Melissa Vossler

Program Administrator, Center for Energy Studies

Kevin Young

Assistant Director of Audiovisual Operations

Named Endowments and Gifts

The Baker Institute named endowment contributors provide permanent sustainable funds directed toward a specific purpose in support of public policy fellows, scholars, interns and programmatic initiatives.

Aron S. and Anaruth P. Gordon Endowment
The Honorable James A. Baker, III and Mrs. Baker
Baker Botts L.L.P.
Mr. and Mrs. Raymond D. Brochstein
Burdine Johnson Foundation
Cullen Foundation
Cullen Trust for Higher Education
Diana Tamari Sabbagh Foundation
The Honorable Edward P. Djerejian
and Mrs. Djerejian
The Honorable Charles W. Duncan Jr.
and Mrs. Duncan
The Fred and Mabel R. Parks Foundation
Harry and Hazel Chavanne Endowment
Houston Endowment, Inc.
Mr. and Mrs. Paul Howell
Mr. Joseph D. Jamail
Kelly Day Endowment
Mr. and Mrs. Edward A. Kelly
Kuwait Foundation for the Advancement
of Science
L.E. and Virginia Simmons Family Foundation
Mr. and Mrs. Burton J. McMurtry
Mr. and Mrs. Robert C. McNair
MD Anderson Foundation
The Meadows Foundation
Mr. and Mrs. Steven L. Miller

The Honorable Robert A. Mosbacher
and Mrs. Mosbacher
The Robert and Janice McNair Foundation
Robert and Sarah McLaurin Endowment
Sid Richardson Foundation
The Starr Foundation
The State of Qatar Endowment for
International Stem Cell Policy
Susan Vaughan Foundation
Tassie and Constantine Nicandros Foundation
Taylor and Robert H. Ray Endowment
Mr. Wallace S. Wilson
The Will Clayton Fund

Programmatic Gifts

Direct program support allows fellows, scholars and researchers to investigate current and new research areas and creates opportunities to engage undergraduate and graduate students in the research and policy recommendation processes.

AbbVie Foundation
Dr. and Mrs. Bobby R. Alford
Mrs. and Mr. Edward R. Allen III
Sheik Abdulla Bin Ali Al-Thani
Mr. and Mrs. D. Kent Anderson
Mr. and Mrs. William A. Anderson Jr.
The Honorable Hushang Ansary and Mrs. Ansary
The Honorable James A. Baker, III, and Mrs. Baker
Mr. John F. Bannon Jr.
Mr. and Mrs. E. William Barnett
Mr. Allen J. Becker
Mrs. Laura D. Bellows
Mr. Jason Bennett

03.31.16 *Steven L. Miller, chair of the Baker Institute Board of Advisors, leads a discussion at the board's spring meeting.*



Mrs. Jack S. Blanton Sr.
Mr. Robert Blocker
The Honorable Nana Booker
and Mr. M. David Lowe
Mr. Louis K. Brandt
Mr. D. Scott Brasington
Mr. and Mrs. Lewis E. Brazelton III
Mr. and Mrs. Raymond D. Brochstein
Mr. Robert Cargill
Mr. and Mrs. Clarence P. Cazalot Jr.
Mr. and Mrs. Stephen Chazen
Mr. and Mrs. Benjamin Cheng
Mr. and Mrs. Michael S. Chevalier-White
Mr. Gary Chiles
Christus Foundation for Healthcare
The Honorable Gene Christy
The Honorable Robert L. Clarke and Mrs. Clarke
Mr. Marshall P. Cloyd
The Honorable Peter R. Coneway
and Mrs. Coneway
The Coronado Club
Mr. Kenneth A. Cowin
Mr. and Mrs. Marshall Crawford
Mr. and Mrs. James W. Crownover
Mr. Jeff Damiani
Mr. William Dannenmaier
Ms. Patricia Dansby
Mr. and Mrs. Ali Davoudi
Mrs. Linnet F. Deily
Mr. and Mrs. Wayne E. Derrick
The Honorable Edward P. Djerejian
and Mrs. Djerejian
Mr. Tucker Dorn and Mrs. Lacey Neuhaus Dorn
Mr. Stephen Dove
The Honorable Charles W. Duncan Jr.
and Mrs. Duncan
Mr. and Mrs. Pat T. Dyer
Estate of Deanna D. Emerson, M.D.

Mr. Nasser L. Fahmy
Mr. Marvin Fishman
Mrs. Elisa Fogle
Mr. and Mrs. Jim Fox
Mr. Ian M. Furman
Mr. and Mrs. Lynn Garner
Mr. Jacko Garrett
Mrs. Alfred C. Glassell Jr.
Mr. Alfred C. Glassell III
Mr. and Mrs. Herbert I. Goodman
Hamad Bin Khalifa University
Mrs. Marion S. Hargrove
Dr. Peter Hartley and Ms. Cathy Buchanan
Mr. Robert W. Harvey
Ms. Nancy Henderick
Mr. and Mrs. R. T. Herrin Jr.
Mr. Robert J. Hewitt
Mr. and Mrs. Gerald D. Hines
Mrs. Rosemary Malone Houck
Mr. Luke Howe
Mr. and Mrs. Daniel Howes
Mr. and Mrs. C. M. Hudspeth
Mr. Joseph D. Jamail
Mr. Robert G. James
Mr. and Mrs. Dunham F. Jewett
Mr. Hasty Johnson
Mr. Nathan S. Joo
Mr. and Mrs. J. Livingston Kosberg
Dr. and Mrs. Neal Lane
Mrs. Robert Lanier
Mr. and Mrs. John Lollar
Mr. Craig Manuel
Mr. Karim Marani
Dr. Mary E. Marsh
Dr. Patricia S. Martin and Dr. William C. Martin
Mrs. Molly M. McHenry
The Honorable Thomas F. McLarty III
Mr. and Mrs. James D. McMurrey Jr.



10.06.15 *Roundtable members Bill Arnold (left) and James Lloyd (center) discuss politics with Mark P. Jones, fellow in political science, at the institute's fall reception. The open house offered an opportunity for members to chat with Baker Institute experts and learn more about their research.*

Mr. and Mrs. Burton J. McMurtry
 Mexican Businessmen's Council
 Mr. and Mrs. Larry E. Meyer
 Mr. and Mrs. Steven Miller
 Dr. Richard W. Morris
 Mr. Clinton F. Morse
 National Oilwell Varco
 Ms. Franci Neely
 Ms. Joan T. Neuhaus
 Mrs. Kathryn G. Neuhaus
 Mr. Bruce F. Nichols
 Mrs. Sally J. Novetzke
 Mrs. Beverly Ogilvie
 Mr. and Mrs. Dee S. Osborne
 Mr. Patrick Oxford
 Mrs. Carolyn W. Payne
 Mr. Gary Pearce
 Mr. Chris Pedersen
 Ms. Sarah Y. Perelstein
 Ms. Gale A. Peterson
 Mr. H. Russell Pitman
 Mr. James L. Powell
 Mr. Wade A. Rakes II and Mr. Nicholas T. Miller
 Mr. and Mrs. Harry M. Reasoner
 Ms. Tina Reynolds
 Mr. Bernard Riviere and Ms. Eloise F. Rowan
 Robert and Sarah McLaurin Endowment
 Ms. Beth Robertson
 Mr. Jude Robin
 Mr. and Mrs. Arthur H. Rogers III
 The Honorable John F.W. Rogers
 and Mrs. Deborah Lehr
 Royal Norwegian Consulate General
 Ms. Deborah Rush
 Dr. and Mrs. W. Richard Schmeal
 Ms. Anna K. Schroeder
 Mr. and Mrs. Marc J. Shapiro
 Mr. and Mrs. L.E. Simmons

Ms. Diana C. Small
 Mr. George L. Stegemeier
 Mr. Jeremy D. Thigpen
 Dr. M. Ray Thomasson and Ms. Merrill Shields
 Ms. Ann G. Trammell
 Mr. Christophe E. Venghiattis
 and Ms. Burdine C. Johnson
 Ms. Jean Vorhaben
 Mr. and Mrs. Jack Weingarten
 Mr. and Mrs. John Eddie Williams
 Mr. and Mrs. Wallace S. Wilson
 Wilson-Thornhill Foundation
 Mr. and Mrs. Melvyn L. Wolff
 Mrs. Helene Zadok
 Mr. and Mrs. Robert Zinn

Corporate Giving

ENERGY FORUM

The Center for Energy Studies (CES) is supported by corporate and individual members who participate through the Energy Forum via workshops, research and outreach. The Energy Forum provides an opportunity for members to be involved in CES energy research and energy policy events and to meet personally with distinguished statesmen and industry leaders who shape the energy world today.

ENERGY FORUM DIRECTOR'S CIRCLE

Baker Botts L.L.P.
 ConocoPhillips
 Exxon Mobil Corporation
 FTI Consulting
 Schlumberger

09.23.15 *Kenneth B. Medlock III (center), senior director of the Center for Energy Studies, presents CES' priorities and accomplishments at the fall meeting of the Baker Institute Board of Advisors. He is flanked by board members Marc J. Shapiro and Beth Robertson.*



ENERGY FORUM ADVISORY BOARD

American Air Liquide Holdings, Inc.
 The Honorable Hushang Ansary and Mrs. Ansary
 BP
 California Energy Commission
 Chevron Corporation
 Deloitte
 ENGIE North America
 Ernst & Young
 The Institute of Energy Economics, Japan (IEEJ)
 Marathon Oil Corporation
 Methanex Corporation
 Saudi Aramco
 Shell Oil Company
 Trinity Industries, Inc.
 Wallace S. Wilson

ENERGY FORUM ASSOCIATE MEMBERS

Baker Hughes Incorporated
 Cheniere Energy, Inc.
 Pioneer Natural Resources USA Inc.
 Tudor, Pickering, Holt & Co. LLC

ENERGY FORUM MEMBERS

TOTAL E&P New Ventures, Inc.
 TOTAL E&P USA, Inc.
 VAALCO Energy

ENERGY FORUM SUPPORTING MEMBERS

Deloitte MarketPoint LLC
 Energy Intelligence

HEALTH POLICY FORUM

The Health Policy Forum facilitates the exchange of ideas between medical and policy professionals in Texas, as well as national audiences. These discussions provide the foundation for health policy research and recommendations, and foster an improved understanding of national health concerns.

HEALTH POLICY FORUM CORPORATE MEMBERS

The Honorable Hushang Ansary and Mrs. Ansary
 Baylor College of Medicine
 CHI St. Luke's Health
 Higginbotham
 Ralph and Ruth McCullough Foundation

HEALTH POLICY FORUM PATRON MEMBERS

The University of Texas MD Anderson
 Cancer Center
 Community Health Choice
 The Episcopal Health Foundation
 Ms. Beth Madison
 Mr. and Mrs. L.E. Simmons

HEALTH POLICY FORUM BENEFACTOR MEMBERS

Baker Botts LLP
 Bank of America Merrill Lynch
 Mr. and Mrs. Clarence P. Cazalot Jr.
 Mr. and Mrs. James W. Crownover
 Mr. and Mrs. Danny David
 The Honorable Charles W. Duncan Jr.
 and Mrs. Duncan



11.19.15 *Wylie Mao (standing) moderates the annual Baker Institute Student Forum fall debate between the Rice College Republicans and the Rice Young Democrats. This year the students considered the policy proposals of the 2016 presidential candidates.*

LifeGift
 Ms. Beth Robertson
 SCF Partners
 Texas Children's Hospital
 United Airlines

HEALTH POLICY FORUM INDIVIDUAL MEMBERS

Mr. and Mrs. Osmar Abib Jr.
 The Honorable Faisal Al Henzab,
 Consulate General of the State of Qatar
 Mr. and Mrs. E. William Barnett
 Mr. and Mrs. Raymond D. Brochstein
 Andrews Kurth L.L.P. /
 Mr. and Mrs. John T. Cabaniss
 The Honorable Peter R. Coneway
 and Mrs. Lynn Coneway
 Troy and Ellen Fiesinger
 Dr. Sarah Foshee and Mr. Douglas Foshee
 Cullen K. Geiselman

Mr. and Mrs. Gerald D. Hines
 Steven and Sheila Miller Foundation
 Wade A. Rakes II and Nicholas Miller
 Mr. and Mrs. Marc J. Shapiro
 Mr. and Mrs. Charles W. Tate
 Texas Medical Center
 Mr. and Mrs. Robert B. Tudor III
 UTMB, Office of the President
 Vinson & Elkins LLP
 Mrs. Kathi Mosbacher Wheeler
 and Mr. Michael Wheeler

MEXICO FORUM

The Mexico Forum, the membership base of the Mexico Center, is supported by corporate and individual members who participate in workshops and research events. The Mexico Center provides research-based recommendations to decision-makers on both sides of the border and is dedicated to developing practical approaches to key policy issues that affect the U.S.-Mexico relationship.

MEXICO FORUM DIRECTOR'S CIRCLE

Hines
 Mr. and Mrs. Marc J. Shapiro

MEXICO FORUM PARTNERS

Anadarko Petroleum Corporation
 Haynes and Boone, LLP

MEXICO FORUM SUPPORTERS

BP America, Inc.

10.06.15 *Peter J. Hotez (left), fellow in disease and poverty, discusses his recent work with Roundtable members Clare Glassell and Mike Stude during the Roundtable Fall Reception.*



Individual Giving

BAKER INSTITUTE ROUNDTABLE

The Roundtable is our premier membership forum, dedicated to advancing the mission of the institute. Through annual giving, members of this group foster community engagement in some of the most pressing public policy challenges, while interacting with world leaders, national decision-makers and leading researchers.

ROUNDTABLE CHAIRS

Ms. Beth Robertson
Mrs. Susan Baker, Honorary
Ms. Y. Ping Sun, Honorary

ROUNDTABLE STATESMAN CIRCLE

Mr. and Mrs. Stephen Chazen
Mr. and Mrs. Benjamin Cheng
Mr. Armando Garza
Mrs. Alfred C. Glassell Jr.
Mr. and Mrs. Burton J. McMurtry
Mr. and Mrs. John Eddie Williams

ROUNDTABLE AMBASSADOR

Mrs. Barbara Allbritton
Mrs. Robert H. Allen
Mr. and Mrs. J.D. Bucky Allshouse
His Excellency Sheikh Abdulla bin Ali Al-Thani
The Honorable Hushang Ansary and Mrs. Ansary
The Honorable James A. Baker, III,
and Mrs. Baker
Mr. and Mrs. E. William Barnett
Dr. and Mrs. F.T. Barr
Mrs. Thomas W. Blake

Mr. and Mrs. Raymond D. Brochstein
Mr. and Mrs. John T. Cabaniss
Mr. and Mrs. Clarence P. Cazalot Jr.
Dr. Virginia A. Clark
The Honorable Peter R. Coneway
and Mrs. Coneway
Mr. Robert Day
Ms. Linnet F. Deily
The Honorable Edward P. Djerejian
and Mrs. Djerejian
Mr. and Mrs. William J. Doré
The Honorable Charles W. Duncan Jr.
and Mrs. Duncan
Mr. and Mrs. John W. Elsenhans
Mr. and Mrs. Will Garwood Jr.
Mr. Claudio X. Gonzalez
Ms. Burdine C. Johnson
and Mr. Christophe E. Venghiattis
Ms. Y. Ping Sun and President David W. Leebron
Ms. Beth Madison
Dr. and Mrs. Allen J. Matusow
Mr. and Mrs. Robert C. McNair
Mr. and Mrs. Steven Miller
Mrs. Lucian Morrison
Mrs. Franci Neely
Ms. Beth Robertson
The Honorable John F.W. Rogers
and Mrs. Deborah Lehr
Mr. and Mrs. Christopher B. Sarofim
The Honorable Warren W. Tichenor
and Mrs. Tichenor
Mrs. Kathi Mosbacher Wheeler
and Mr. Michael Wheeler
Mr. and Mrs. Wallace S. Wilson
Mr. and Mrs. Oscar S. Wyatt Jr.



03.13.16 *The Baker Institute's Roundtable Young Professionals hold a crawfish boil to celebrate successful membership growth.*

ROUNDTABLE DIPLOMAT

Mrs. Nancy C. Allen
 Mr. and Mrs. James W. Crownover
 Mrs. Lacey Neuhaus Dorn and Mr. Tucker Dorn
 Mr. and Mrs. Aubrey M. Farb
 Mr. David Itz
 Mrs. Olive M. Jenney
 Mr. and Mrs. J. Livingston Kosberg
 Mr. and Mrs. Meredith Long
 Mr. William R. Lummis
 Mr. and Mrs. Ralph S. O'Connor
 Mr. and Mrs. Edward Randall III
 Mr. and Mrs. Marc J. Shapiro
 Mr. and Mrs. L.E. Simmons
 Ms. Kathryn Smyth
 Mr. and Mrs. Melvyn L. Wolff
 Mr. and Mrs. Michael Zilkha

ROUNDTABLE PARTNER

Dr. and Mrs. Ata Ahmad
 Mr. Khalid Alnaji
 Mr. and Mrs. Andrew M. Baker
 Mr. and Mrs. James A. Baker IV
 Mr. and Mrs. A. L. Ballard
 Mr. John Baucum
 Mr. Mamadou Beye
 Mr. Leon D. Brathwaite
 Mrs. Daniel A. Breen
 Ms. Deborah Byers
 Mr. and Mrs. Joe A. Cialone II
 The Honorable Robert L. Clarke and Mrs. Clarke
 Dr. Llayron L. Clarkson Sr.
 and Mr. Llayron L. Clarkson Jr.
 Dr. Rex Cottle
 Mr. and Mrs. Alan R. Crain Jr.
 Ms. Iris M. Cross
 Mr. Ricardo Darré

Mr. and Mrs. Danny David
 Mr. and Mrs. Chad C. Deaton
 Mr. and Mrs. Dan Domeracki
 Ms. Nancy Dunlap
 Mr. Yaser Faquih
 Mrs. Jerry E. Finger
 Mr. William Finger
 Mr. and Mrs. Dan Flournoy
 Mr. and Mrs. Ford J. Frost
 Mr. and Mrs. Robert L. Gerry III
 Mr. Michael J. Graff
 Mr. and Mrs. Robert H. Graham
 Mr. and Mrs. Les E. Greenberg
 Mr. Steve Guidry
 Mr. Maynard Holt
 Mr. Wail A. Jaafari
 Ms. Najla Jamoussi
 Mrs. Bridget L. Jensen
 Ms. Marianne S. Kah
 Dr. John Rains Kelly
 Mr. Brian Kennedy
 Mr. and Mrs. Albert N. Kidd
 Mr. John Klick
 Mr. Andy Knapp
 Ms. Alma S. Kombargi
 Mr. Ryan Lance
 Ms. Laura MacDiarmid
 Mr. and Mrs. Rodney H. Margolis
 Mr. Stephen A. Massad
 Mr. Derek Mathieson
 Mr. John Mauel
 Mr. and Mrs. Richard B. Mayor
 Mr. Lamar McKay
 Mr. Robert McMillian
 Mr. Rob Minter
 Mr. and Mrs. Richard W. Mithoff Jr.
 Mr. Marvin E. Odum III
 Mr. and Mrs. George A. Peterkin Jr.

12.01.15 *Winston Groom, author of the popular novel “Forrest Gump,” signs a copy of his new book on legendary U.S. generals after a reading and Q&A with the audience. The event was hosted by the Emerging Leaders, the institute’s organization for young professionals.*



Mr. and Mrs. Risher Randall
Mr. and Mrs. William Edward Randall
Mr. and Mrs. Michael A. Rosen
Mrs. Louisa Stude Sarofim
Mr. and Mrs. Michael Shannon
Mr. Scott D. Sheffield
Dr. Nancy Butte and Mr. Bruce Sidner
Mr. Zin Smati
Mr. and Mrs. R. John Stanton Jr.
Mr. and Mrs. George Stark
Mr. and Mrs. Karl S. Stern
Ms. Judy Sultan
Mr. Hugh Thompson
Mr. Lee M. Tillman
Mr. and Mrs. William S. Tilney
Mr. Ignacio Torras
Mr. and Mrs. Robert B. Tudor III
Mr. and Mrs. Gene Van Dyke
Mr. Roger Wallace
Mrs. Molly Ward
Mr. Matt Wigle
Mr. Frazier Wilson
Mr. Jay Young
Ms. Nejd Jill Yaziji and Dr. Darrow Zeidenstein

ROUNDTABLE COLLEAGUE

Ms. Betty T. Adkins and Mr. Robert W. Gilliam
Mr. and Mrs. Louis K. Adler
Dr. and Mrs. Bruce S. Appelbaum
Mr. William M. Arnold
Mr. and Mrs. Robert H. Baillio Jr.
Mr. Malcolm G. Baker Jr. and Ms. Yvonne Victory
Dr. and Mrs. Stewart A. Baker
Mrs. Thomas D. Barrow
Mr. and Mrs. Todd F. Barth
Mr. Jason Bennett
Dr. Kevin Biddle
Mrs. Rima Blanc
Mr. Talmage Boston

Mr. and Mrs. Russell Bowers
Mr. Joe Bridges
Mr. and Mrs. Jimmy Britton
Mrs. Catherine Brock
Mrs. Katherine Tsanoff Brown
Ms. Anne S. Bohnn and Mr. Peter H. Brown
Mrs. Kay Brazelton Bruce
Mr. and Mrs. Lee Bryant
Dr. and Mrs. William T. Butler
The Honorable Katherine Cabaniss
Mr. and Mrs. O. Don Chapoton
Mr. and Mrs. Doug Corbett
Mr. and Mrs. Steve Corso
Mr. Stewart Cureton
Mr. Brent Danielson
Dr. Alex Dell
Ms. Mary S. Dix
Mr. and Mrs. John F. Dorn
Mr. and Mrs. Melvin A. Dow
Mr. A. Baker Duncan
Mr. and Mrs. Lew Eatherton
Ms. Kathy J. Engleman
Dr. Richard A. Evans
Mrs. Mary Sue Fairchild
Mr. Carlos Fernandez
Mr. and Mrs. Lawrence D. Finder
Mr. and Mrs. Kyle A. Frazier
Dr. Kenneth Gabbay and Dr. Myrna Gabbay
Mr. and Mrs. Frederic L. Glover
Dr. and Mrs. Brendan Godfrey
Mr. and Mrs. Martyn Goossen
Ms. Carol F. Graebner
Ms. Vicky Gresik
Mr. John Hale
Mr. and Mrs. Henry R. Hamman
Dr. Carlos Handy
Ms. Brenda Harvey-Traylor
Mr. David Heikkinen
Mr. George Hildebrandt



10.06.15 *Kenneth M. Evans, post-doctoral fellow in science and technology policy, and Roundtable member Mary Sue Fairchild review recent research projects at the Roundtable Fall Reception.*

Dr. Elyn Hirsch
 Dr. Vivian Ho and Dr. Richard Boylan
 Mr. and Mrs. Ronald Huebsch
 Mrs. Anne Irick
 Mrs. Daniel R. Japhet
 Mr. and Mrs. Frank G. Jones
 Mrs. Ardon B. Judd
 Mr. and Mrs. Jay Kaplan
 Mr. and Mrs. Robert Kauffman
 Mr. and Mrs. Richard Keeton
 The Honorable Edward W. Kelley Jr.
 and Mrs. Kelley
 Mr. and Mrs. Mavis P. Kelsey Jr.
 Mr. and Mrs. Harris L. Kempner Jr.
 Mr. and Mrs. Stuart Kensingler
 Mr. James G. King
 Ms. Barbara Monroe Kirsch
 Mr. and Mrs. Jerod M. Kotter
 Dr. Vitold Kruka and Ms. Nancy Younger
 Mrs. Sima Ladjevardian
 Mr. and Mrs. Jack Lapin
 Mr. and Mrs. R. Truett Latimer
 Dr. Leroy J. Leeds
 Mrs. Joan Schnitzer Levy
 Mr. and Mrs. O. Clayton Lilienstern
 Mr. Alan N. Livingston
 Ms. Ellen L. Luby and Mr. Sterling A. Minor
 Dr. Barbara Manoussou
 Mr. and Mrs. J. Stephen Marks
 Mr. and Mrs. Earle P. Martin Jr.
 Mr. Leigh Henry Masterson
 Mr. James W. McCartney
 Mr. and Mrs. Vince T. McElligott
 Dr. and Mrs. John Mendelsohn
 Mr. and Mrs. Arnold M. Miller Jr.
 Mrs. Mary Catherine Miller
 Mr. Roland Moreau

Dr. and Mrs. Charles Neblett
 Mr. and Mrs. David Neuberger
 Mr. and Mrs. Charles R. Ofner
 Mr. and Mrs. Dee S. Osborne
 The Honorable Letitia Paul and Mr. Horst Paul
 Dr. John Polking
 Ms. Veronique Prentice
 Mr. and Mrs. Richard Rabinow
 Mr. Orlando Ramirez
 Mr. and Mrs. Harry M. Reasoner
 Dr. John Riola
 Mr. William D. Rogers
 Ms. Stephanie Rudd
 Mr. Bernard Silgado
 Mr. and Mrs. Richard J. Smith
 Dr. and Mrs. C. Richard Stasney
 Dr. Richard Stoll and Dr. Catherine Troisi
 Mr. M.S. Stude
 Mr. and Mrs. J. Taft Symonds
 Mrs. Maya Thywissen
 Mr. and Mrs. Guillermo F. Trevino
 Dr. Geri-Lynn Turner and Mr. William Turner
 Dr. Stephen Tyring and Dr. Patricia Lee Tyring
 Mr. and Mrs. James G. Ulmer
 Mr. and Mrs. Eugene H. Vaughan Jr.
 Mr. Timothy H. Wasp
 Ms. Wendy Watriss and Mr. Frederick Baldwin
 Mr. and Mrs. Ralph Weaver
 Mr. and Mrs. S. Conrad Weil Jr.
 Dr. and Mrs. Jasper Welch Jr.
 Mrs. Sara E. White
 Ms. Nancy B. Willerson
 Mr. and Mrs. Walter Wilson
 Mr. Ronald G. Woods
 Mr. and Mrs. Jaime E. Yordán
 Mr. T. Michael Young
 Mr. and Mrs. Mark R. Yzaguirre

09.08.15 Tobias Wolff signs a copy of his latest book for Roundtable Young Professionals member Sean Cowan and his guest. The three were at a happy hour held the day before a panel discussion with Wolff and fellow Vietnam-era authors Philip Caputo, Larry Heinemann and Tim O'Brien.



ROUNDTABLE YOUNG PROFESSIONALS

The Roundtable Emerging Leaders and Associate Roundtable are membership groups that provide individuals age 45 and under with the opportunity to network with policy leaders and like-minded professionals.

ROUNDTABLE EMERGING LEADERS ADVISORY COMMITTEE

Mr. Ben Ahn
 Mr. Mikhail Alekseenko
 Dr. Beverly Barrett
 Mr. Jimmy Battista
 Mr. Justin Clark
 Mr. Sean Cowan
 Ms. Mariana Diez
 Mr. Danny Fields
 Mr. Mike Freedman
 Mr. Philip Gunn
 Mr. Nick Huber
 Mr. Brian Ivany
 Mr. Justin Jackson
 Mr. Jonathan Kalaher
 Ms. Stephanie Linder
 Mrs. Milessa Lowrie
 Mr. Brett Magill
 Mr. Chris Mersinger
 Ms. Lauren Thompson Miller
 Mr. Steven Panagiotou
 Mr. T. Paresh Patel
 Mr. Josh Prueher
 Ms. Jill Thompson Shull
 Mr. Steven Sultzbaugh
 Mr. Jason Starnes
 Mr. Timothy Stephenson

Mr. Michael Tatz
 Ms. Leticia Vega
 Mr. Emmett Walsh
 Mr. Michael T. Walsh
 Mr. Scott Weaver
 Mr. Michael Woodrum
 Ms. Summer Worden

ROUNDTABLE EMERGING LEADERS

Mr. Mikhail Alekseenko
 Dr. Ammar Alkhalwaldeh
 Ms. Danielle Allen
 Mr. Gaspare Aloï
 Mr. Ali Alqahtani
 Mr. Mohamed Amer
 Mr. Guglielmo Andreoli
 and Mrs. Giovanna Marciano
 Mr. Isaac Arch
 Mr. Felipe Armaza
 Mr. Jeffrey C. Barker
 Dr. Beverly Barrett
 Mr. Ganesh Betanabhatla
 Mrs. Annette Bickett
 Mr. Wirt Blaffer
 Ms. Laura Blum
 Ms. Sarah A. Bolka
 Dr. James Matthew Boyleston
 Ms. Lydia Brantley
 Ms. Megan Breitenwischer
 Ms. Allyson T. Bremer
 Mr. Jaime M. Bullon
 Mr. Hilton Butchard
 Mr. George Cahlik
 Mr. Tom Campbell
 Mr. Jamie Cartwright
 Mr. David Chambers and Mr. Alex Steffler
 Ms. Sharon Cheng



09.03.15 *Young professionals gather in Doré Commons to test their knowledge of public policy and current events during a Baker Institute trivia night.*

Mr. Dexter Combs
Mr. Matthew Conner
Mr. Matthew Corbett
Mr. Sean Cowan
Mrs. Rushana Cypert
Ms. Sarah Daniel
Mr. Paul de Meo
Mr. and Mrs. David Dezso
Mr. TJ Dillingham
Mr. David Doiron
Dr. Edward J. Egan and Ms. Lauren A. Bass
Mr. and Mrs. Thomas Campbell Eifler
Mr. Michael Elliott
Mr. William Elliott
Mr. Clint Eubanks
Mr. Nasser L. Fahmy
Mrs. Iman Farrior
Mr. Jason Files
Mr. and Mrs. Radu Filip
Mr. Clayton Finney
Mr. Phillip Fite
Mr. Michael Freedman
Ms. Sparky Frost
Mr. Bryant Fulk
Mr. Daran Gaus
Ms. Sarah Gelb
Mr. JR Gibbens
Mr. Stephen Goldfarb
Mr. Ryan Gorczycki
Mr. and Mrs. Philip Gunn
Mr. Karn Gupta
Mr. Ray Gutierrez
Mr. and Mrs. Matthew Guyton
Mr. Andrew Hadeed
Ms. Kate Hallaway
Mr. Colin Harris
Mr. Daniel Hartzell
Mr. Erik Hitchcock

Mr. Nick Huber
Mr. Brian Ivany
Ms. Jessica Johnston
Mr. Eman Kandeyl
Mr. Sung Kang
Mr. Daniel Katz
Mr. Adam Kiehne
Mr. and Mrs. Josh Kimmel
Mr. Kareem Klink
Ms. Michelle Kobelan
Ms. Sheldon Kramer
Mr. David Lacombe
Ms. Victoria Lazar
Mr. Anthony Leatherman
Ms. Stephanie Linder
Mr. James Lloyd
Ms. Rebecca Loeb
Mr. Steve Louis
Mr. Raymond Ma
Ms. Jackie Macha
Mr. and Mrs. Brett Magill
Dr. Kirstin Matthews
and Mr. Robert D. Matthews
Mr. Andrew McConomy
Mr. Michael McFarlane
Mr. Christopher Mersinger
Dr. Bruce Meyers
Mr. Kenneth Misner
Mr. Bradley W. Mitchell
Mr. Danny Newman
Ms. Camille Nichols
Mr. Robert Nnake
Mr. Stephen Olson
Mr. Rick Pal
Mr. Steven Panagiotou
Mr. Paul Pass
Mr. Siddharth Patel
Mr. T. Paresh Patel

03.31.16 *The Baker Institute welcomed five new members to its advisory board at a biannual meeting held in the R. Stockton Rush Conference Center.*



Mr. Andrew Patterson
Mr. Alex Pichon
Mr. Jesse Pletts
Mr. and Mrs. Josh Prueher
Mr. Wade A. Rakes II and Mr. Nicholas T. Miller
Mr. JC Reeves
Ms. Hannah Rosenthal
Ms. Veronica Sagastegui
Ms. Rayya Salem
Mr. Harout Samra
Mr. Blake Segura
Ms. Colleen Sheedy
Ms. Jill Thompson Shull
Dr. Chrystan Skefos
Mr. Colton Smith
Mrs. Natalie Smith
Ms. Chris Staffel
Mr. Jason Starnes
Mr. Matt Steitz
Mr. and Mrs. Timothy Stephenson
Mr. and Mrs. Ben Stevenson
Mr. Steven Sultzbaugh
Ms. Hasti Taghi
Mrs. Lauren Thompson Miller
Mr. and Mrs. Robert B. Todd
Mr. Daniel Trapp
Mr. and Mrs. Gerard Trevino
Mr. Tor Van Dyke
Dr. Leticia Vega
Mr. BJ Walker
Mr. Michael T. Walsh Jr.
and Dr. Seema Mehta Walsh
Mrs. Charlos C. Ward
Mrs. Tiffany Ward
Mr. Caleb Wiley
Mr. Michael Woodrum
Ms. Summer Worden and Ms. Anne McClain
Ms. Melinda Yee

Mr. Hank Youk
Ms. Heidi Zhang
Mr. Vince Zito

ASSOCIATE ROUNDTABLE

Mr. Jide Ayangade
Ms. Rudeina Baasiri
Mr. David Barleycorn
Mr. Andrew Barrett
Mr. Taylor Barth
Ms. Amina Belouizdad
Mrs. Rebecca Blassingame
Ms. Brittany Brown
Dr. Vanessa Brown
Mr. William Carpenter
Ms. Sarah L. M. Cloots and Mr. Behrang Amini
Mr. James D. Coan
Mrs. Cathy Crouch
Ms. Lucia Davila
Mr. Reed Devany
Mr. Harold Edwards
Mr. and Mrs. John Eikenburg
Dr. Maya El Hariri
Ms. Kelsey Fuller
Ms. Tamara Gabriel
Mr. and Mrs. Greg Giacona
Ms. Lisa Gonzalez
Mrs. Tara Grigg Garlinghouse
Mr. Ryan Hickman
Mr. Bradley Houston
Ms. Aisha Jeeva
Mr. Zhan Kakishev
Mr. David Ladewig
Mr. Joseph Lam
Mr. Ivan Langford
Mr. and Mrs. Greg Lee
Mr. Andrew Lin



07.25.15 *The 2015 Summer in D.C. interns gather in front of the White House. Program participants receive stipends during internships at government agencies, private think tanks and nongovernmental organizations.*

Mr. David M. Liou
Ms. Michelle Lo
Mr. Andrew Lyle
Mrs. Roya McArthur
Ms. Mary Elizabeth McLaughlin
Ms. Elizabeth McStravick
Mr. Christopher B. Meehan
Ms. Cristina Mims
Ms. Jackie Mutai Koskey
Mr. Santiago Neira
Mr. Sergio Pizarro and Mrs. Kerri Olsen
Mr. Ahmed Osman
Ms. Anastasia Ray
Ms. Jennifer Richards
Ms. Lisa Robertson
Ms. Madina Rubly
Mr. Travis Salinas
Ms. Christine E. Shaheen
Ms. Anne E. Shaughnessy
Mr. Steven Smith
Mr. David Thacker
Ms. Clothilde Thirouin
Ms. Vivian Truong
Dr. David Wheeler
Mr. William Whitley
Ms. Sichen Xiao
Mr. Fadi Yacob
Mr. and Mrs. Masaaki Yoshimori
Ms. Junyi Zhang

Captain James Addison Baker Society

The Captain James Addison Baker Society was created by Rice University to recognize the foresight and generosity of alumni and friends who have named the Baker Institute or Rice University as a beneficiary of a will, revocable trust, retirement plan, life insurance policy or life-income gift, such as in a charitable gift annuity or charitable remainder trust.

Mrs. Judy Ley Allen
Mr. John Bannon Jr.
Mr. James P. Jackson
Dr. and Mrs. Robert L. McLaurin
Mr. and Mrs. Edward Randall III
Mr. and Mrs. Alvin E. Soniat Jr.

Gifts to the institute are tax deductible under applicable rules. The Baker Institute is part of Rice University's tax-exempt status as a section 501(c)(3) "public charity."

Although we are only able to list those gifts that totaled \$50 or more from July 1, 2015, through June 30, 2016, please accept our thanks for each gift, which helps to support the Baker Institute's programs and research. We strive for accuracy in acknowledging those who have given to the Baker Institute, and we regret any omission or error, which we ask you to bring to our attention.

*Join the conversation online for
the latest news, research, policy
reports, events and opinions
from the Baker Institute.*

www.bakerinstitute.org/getinvolved

To learn more about supporting the institute,
please contact:

Christene Kimmel
Director of Development
713.348.2136
ckimmel@rice.edu

Direct all media inquiries to:

Jeff Falk
Associate Director of National Media Relations
713.348.6775
jfalk@rice.edu

David Ruth
Director of National Media Relations
713.348.6327
druth@rice.edu

RICE UNIVERSITY'S
BAKER INSTITUTE
FOR PUBLIC POLICY

Rice University's Baker Institute for Public Policy — MS 40
P.O. Box 1892
Houston, Texas 77251-1892

713.348.4683
713.348.5993 fax

www.bakerinstitute.org

*The Baker Institute annual report is printed on recycled paper with funds provided by
The Cullen Foundation Publication Endowment.*